# Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

Divider Title:	٠,	13		
Divider Title:		1		

## Theme 1:

As in rural America, access to primary care providers is a major concern in many low-income urban neighborhoods.

17% of Michigan residents (1.6 million people) are HMO participants (16.7%).

4% of infants were born to women who received either late or no prenatal care in 1989.

40% of two-year-olds in Michigan were not appropriately immunized last year.

15% of the Michigan population was medically underserved in 1990.

Low-wage earners have a 40% chance of being uninsured; people looking for work have a 40% chance of being uninsured.

## Theme 2:

Health care problems related to substance abuse is a concern throughout America -- but is of particular importance to urban areas. The relationships between substance abuse and HIV infection, substance abuse and homelessness, and substance abuse and low infant birthweights, pose major challenges to urban health care systems.

## Theme 3:

The illegal drug trade also hampers efforts to revitalize inner-cities and attract new businesses. Employees, workers, and shoppers won't go to areas they deem hazardous; yet these areas need increased economic activity to provide viable alternatives to drugs.

### Theme 4:

A key to getting the American economy energized is to reduce the burden of health care costs on American businesses. Thus, health care reform and economic reform are closely related.

Business health spending nearly doubled from 1980 to 1985 (\$65 billion in 1980 to \$115 billion in 1985), then rose 62% from 1985 to 1990 (to \$186 billion in 1990).

The average company health plan cost per employee more than doubled from \$1,645 in 1984 to \$3,968 in 1992.

Contrary to popular belief, private business is paying a larger share of the private health care bill and individuals a smaller share. From 1980 to 1990, the business share of private health care spending rose from 40% to 43%.

If health care costs had grown at the rate of the overall economy from 1980 to 1990, employers would have saved \$1,015 per insured worker in 1992.

Retiree health benefit obligations represent 7% of the book value of the 200 largest corporations in the United States. The impact of retiree costs varies greatly by company. Some examples of retiree health obligations as a percentage of the value of the firm (stockholders' equity): General Motors, 70%; Chrysler, 54%; AT&T, 38%; Ford, 29%; Boeing, 14%; General Electric, 8%; Philip Morris, 7%; IBM, 6%.

Standard & Poors says GM will remain at a "significant competitive disadvantage for the foreseeable future" because of its huge pension and health care obligations to retirees.

## Theme 5:

Small businesses need a mechanism for obtaining competitively priced insurance. Health Insurance Purchasing Cooperatives (HIPCs) or other strategies are needed to pool health care risks across small businesses.

In 1991, 49% of all uninsured workers were employed by firms with fewer than 25 employees.

In 1990, 27% of firms with fewer than 10 employees offered health benefits, compared with 98% of firms with 100 or more employees.

Firms of fewer than 25 employees benefited from a health care subsidy of \$14 billion from larger firms that provided insurance to their employees through dependent care coverage (1991).

## Theme 6:

The high cost of health care and insurance is a brake on business expansion or investment in new plants or R&D, while keeping prices for U.S. goods high. Worldwide competitiveness of some U.S. products suffers thereby.

The cost of health care per car for U.S. manufacturers in 1990 was \$1,086 and for Japanese auto makers was \$552.

Despite the growing burden of health care costs, U.S. hourly compensation costs for production workers in manufacturing remain below the European average. In 1991, U.S. costs were \$15.45 per hour compared with \$18.16 in Europe, and \$14.41 in Japan.

Moreover, from 1975 to 1991, European compensation costs rose 8.2% and Japanese costs 10.2% per year compared to 5.7% per year in the U.S. <u>Thus, rising health care costs</u> have had a limited impact on the <u>competitiveness of U.S. firms</u>, although some particular firms, e.g., in the auto industry, may have been more severely impacted.

In 1991, at least \$17.2 billion of medical care costs of public programs or the costs of caring for the un/under-insured were shifted onto private business.

## Theme 7:

The employment-related health insurance approach leaves millions of individuals living in rust-belt cities vulnerable to loss of coverage in periods of economic recession and business down-sizing and closure.

Higher costs will force more than half of U.S. employers to make significant changes in their benefit plans. 56% of those employers plan to change workers' health benefits.

Two-thirds of employers have made changes to their retiree medical plan in the last two years or intend to make changes by 1993. The most common changes are raising retiree contributions (47% of employers making or intending to make this change), increasing cost sharing (40%), and tightening eligibility requirements (21%).

## Theme 8:

Social problems (e.g., lack of education, poverty, cultural intolerance) are such major determining factors in the health status of individuals that changes in the health care system only may have a minimal impact on the health of city-dwellers.

.

## HEALTH CARE ISSUES AFFECTING BUSINESS

Spending on health by businesses nearly doubled between 1980 and 1985, then rose 62 percent from 1985 to 1990 (to \$186 billion in 1990).

The average company health plan cost per employee more than doubled from \$1,645 in 1984 to \$3,968 in 1992.

Health was the major issue in 83 percent of labor negotiations in 1990.

Contrary to popular belief, private business now is paying a larger share of the private health care bill and individuals a smaller share.

The cost of health care per car for U.S. manufacturers in 1990 was \$1,086 and for Japanese auto makers was \$552.

Higher costs will force more than half of U.S. employers to make significant changes in their benefit plans. Fifty-six percent of those employers plan to change workers' health benefits. Two-thirds of employers have made changes to their retiree medical plan within the last two years or intend to make changes by 1993.

Standard & Poors says that General Motors will remain at a "significant competitive disadvantage for the foreseable future" because of its huge pension and health care obligations to retirees.

## HEALTH CARE FACTS ABOUT MICHIGAN

Michigan's uninsured rate has increased primarily because of a decline in employment-based coverage, not offset by a rise in Medicald coverage.

Two-thirds of Michigan residents see cost and affordability as central problems in health care (1991).

Forty percent of two-year-olds in Michigan were not appropriately immunized last year.

Manufacturing accounted for 23 percent of employment in 1989, down from 32 percent in 1979.

More than half of men arrested in Detroit tested positive for a drug end more than two-thirds of women arrested tested positive.

What stake do all of us have in the health care of our urban areas? (e.g., high public services costs; treatment of AIDS, TB; high rates of low birthweight, substance abuse).

Growth in the health care sector means jobs across a broad range of skill levels:

Do we lose or gain more jobs because of a growing health care sector?

Will changes in the health care system have any appreciable impact on the health status of inner-city residents if other social issues are not addressed in some manner?

Can private non-profit hospitals and health care providers be used more effectively to address the health care needs of inner-city residents, thus relieving the burden on public health care institutions?

What is the appropriate role of business and labor in health care reform? What is each willing to give up to get a more affordable and efficient system?

\$w/tpg/rural.themes 3/10/93

<u>V.</u>

# Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

		14	
Divider Title:	¥	1	

WEALTH: WHAT SHOULD HILLARY KNOW?

roit Free Press (FP) - WEDNESDAY March 17, 1993

BY: AMY WILSON

Edition: METRO FINAL Section: WWL Page: 1C

#### TEXT:

Pretend you've got Hillary Rodham Clinton's ear for just one minute.

Without using fancy phrases like "managed care," "regional cooperatives" and "global budgeting," what one thing would you tell her to help formulte an evenhanded health care policy for this country?

Clinton and Tipper Gore will be in Dearborn on Monday asking for our opinion.

So what is our opinion? Is the answer for providers to be more efficient? To cap "last-ditch" efforts to save lives? To put an end to outrageous medical malpractice payouts?

Should we continue to get most of our benefits from our employers? Should we regulate drug costs? Should the government pay for long-term care for elderly eople? Should we always get to pick our doctors? Should doctors test for everything?

Do you want a reformed system in which everything is prepaid by a versal insurance, all bills are paid, no paperwork gets shuffled?

And what, exactly, are you willing to sacrifice to make sure there is health care for the uninsured? Are you willing to have less so that some folks can have some? Is there such a thing as too much health care?

In short, what do you believe is the greatest unmet need for Americans in search of quality health care?

Tell us.

CALL US TODAY

EREFIEL

Talk to our reporters from 8 to noon TODAY ONLY. (The call is free.) We'll include your comments in a Free Press story to run on the day the first lady is in town. CALL 222-5978.

E

HEALTH CARE FINDING THE RIGHT CURE WILL NEED INPUT FROM ALL SIDES Detroit Free Press (FP) - SATURDAY March 6, 1993 Edition: METRO FINAL Section: EDP Page: 8A

Word Count: 504

#### MEMO:

IN OUR OPINION

#### TEXT:

Anyone with a piece of the U.S. health care pie wants badly to protect it. Hospitals don't want price controls. Doctors don't want to be second-guessed. Insurers want to continue brokering the system. Consumers want everything but the bill.

It may be that Hillary Rodham Clinton was trying to protect her health care task force from just such a welter of competing interests when she shut the door on the American Medical Association this week. It's a justifiable worry that special interests may pick the proposed reforms to death before they're even down on paper.

But sooner or later, the doctors have to be invited into the room. If providers and consumers aren't asked to help shape, or at least comment on, plans to overhaul the system, they will be that much more inclined to pose them. And it will be much easier to block those changes if they can arge that no one who ever bought a bedpan or took a pulse had a role in shaping them.

Ms. Clinton's task force reportedly is picking the best brains in the country as it goes about its work. But there is a kind of hubris in expecting those brains, or even the formidable Ms. Clinton, to develop in 100 days a wonder plan that solves all the ills of the system everywhere and at once. If the task force produces such a marvel, more power to it.

But there would be no shame if the task force started modestly, setting guidelines and allowing states freedom to experiment in how to achieve them. President Bill Clinton should not feel so driven by his campaign promises to produce a magic plan swiftly that he produces one with serious error in it.

Already in Washington, there are signs of people jumping the gun. The administration is said to be seeking millions of dollars from business and unions to sell a plan no one knows anything about yt. Members of Congress are talking about raising cigarette taxes, or massive and unspecified new health care taxes, even though we don't know what they will pay for.

Any plan the task force comes up with will represent one of the most fundamental and expensive changes in social policy since the introduction of Medicare and Medicaid. It will shake up an industry that employs 8.5 million people, accounts for one out of every seven dollars spent in this entry, and -- for better or worse -- affects the well-being of 250 million Americans from the delivery room to the death certificate.

It's an industry that cries out for cost efficiency, for universal coverage, for more compassion and human values and less cold technology and paperwork. But achieving such an overhaul will not be easy, and politics and negotiation are inevitable parts of the process.

Ms. Clinton and the brains she is picking are certainly smart enough to know that. Or, at least, that's what their well-wishers are hoping.

# Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

	15	•	
Divider Title:	レン		

# V. BIG-CITY/RUST-BELT-DATA-Michigan V-9

## STATE SUMMARY

Population, 1991 (est.)	9,368,000
Personal income per capita, 1990 (in current dollars) number of families in poverty, 1989	\$18,378 251,687
Age distribution, 1990 under 5 years 5 to 17 years 65 and over	7.6% 18.8% 11.9%
Race, 1990 White Black American Indian Asian All Other	83% 14% 1% 1% 1%
Persons of Hispanic origin	2%
Births, 1989 with low birth weights	7.6%
Physicians rate (per 1,000 persons)	1.85
Dentists, 1990 rate (per 1,000 persons)	0.63
Hospitals, 1990 number occupancy rate personnel (x 1,000)	205 67.2% 148,800
Social Security beneficiaries, 1990	

# V. BIG-CITY/RUST-BELT-DATA-Michigan V-10

٠,	total	1,490,000
	Medicare, 1990 enroilment payments (\$ mil)	1,233,000 4,618
	Medicaid, 1990 recipients payments (\$ mil)	1,048,000 2,195
	State & local government expenditures, 1989-90 (\$ per capita) total health & hospitals	\$3,949.79 353.55
	Federal aid grants to state & local government, 1991 (\$ mil, except per capita)	
	per capita total Medicaid	\$579.24 207.52
	Unemployment rate, 1991 total	9.2%
. <b>.</b>	Civilian labor force, 1991 manufacturing	1,106,000
Un	ion membership in manufacturing, 1989	486,900

# Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

	Ι'.	1	
Divider Title:	(	$\mathcal{L}$	
Divider line.	•	()	

### **CONVERSATIONS ON HEALTH**

Dearborn, Michigan March 22, 1993

## **AUDIENCE LIST**

Karl Albrecht Vice President Action Benefits Southfield, Michigan

William Anderson, D.O. Southfield, Michigan

Bettye V. Arrington, Ph.D. Director of Research and Evaluation Jack Martin and Company Bingham Farms, Michigan

Robert W. Asmussen Executive Vice President/Chief Operating Officer Blue Cross/Blue Shield Michigan Detroit, Michigan

Brian Austin Wyandotte, Michigan

Muzaffar Awan Allen Park, Michigan

Carolyn Bachusz Clarkston, Michigan

Debra A. Baitinger Detroit, Michigan

Judith Baker, RN, MSW ICU
Blodgett Hospital
Jenison, Michigan

Juna Josha Koal

Steven Baker, M.D. Corporate Medical Director Blue Care Network, Great Lakes Grand Rapids, Michigan

Norman Bandemer Managing Partner The First Consulting Group Ada, Michigan

Ray Bantle President Lorenz Management Systems Ann Arbor, Michigan

Tim Beck President Michigan Benefits Providers, Inc. Detroit, Michigan

Margaret Bennett, ACSW Henry Ford Community College Detroit, Michigan

Larry Bergin Comptroller, Treasurer Quality Baker of Detroit Detroit, Michigan

May M. Berry Dearborn, Michigan

Mark T. Bertolini
Executive Vice President & Chief Operating Officer
Select Care, Inc.
Troy, Michigan

Marjorie Beyers, R.N., Ph.D., F.A.A.N. Associate Vice President Nursing and Allied Health Services Farmington Hills, Michigan Owen Bieber International President United Auto Workers Detroit, Michigan

Helen Bishop Detroit, Michigan

Jim Blanchard Kramer Mellen, P.C. Southfield, Michigan

Randy Block The Gray Panthers - Metro North Royal Oak, Michigan

Wilbur J. Boike Medical Director Comprehensive Rehabilitative Services Flint, Michigan

Benjamin Bolger The University of Michigan East Lansing, Michigan

Kenneth Bollin, M.D. Chief of Family Practice St. John Hospital St. Clair, Michigan

Ellis Bonner, M.D. CEO The Wellness Plan Detroit, Michigan

Una Bonner Dearborn Heights, Michigan

Susan Borberly Ida, Michigan

Robert Bouchey Partner Bouchey and Moore Associates Royal Oak, Michigan

Michael Boucree, M.D. Flint, Michigan

Jim Bridges, M.D. Executive Medical Director Blue Cross/Blue Shield of Michigan Southfield, Michigan

Ron Brown President United Food and Commercial Workers Madison Heights, Michigan

Millie Buma, RN Grand Rapids, Michigan

Randy Bury Corporation Business Manager Johnson and Johnson Hospital Services Farmington, Michigan

Kevin M. Butler Director Health Care Plans GM Corp Detroit, Michigan

Carolyn Cassin
President and Chief Executive Officer
Hospice of Southeastern Michigan
Southfield, Michigan

Michelle Cates Alognac, Michigan

Dee Caudel Detroit, Michigan

Dan Clark Troy, Michigan X Long or Paris Rena Charles allers of the Contraction allers of the C

Neal G. Colburn Executive Director East Jordan Family Health Center East Jordan, Michigan

Dawn Cole Warren, Michigan

Kenneth Cole Warren, Michigan

Richard T. Cole Vice President, Corporate Communications Blue Cross/Blue Shield Detroit, Michigan

Cathy Collins-Fulea Manager, Nurse Midwifery Services Henry Ford Helath System Grosse Point Farm, Michigan

Ed Connors Former CEO Mercy Health Services Farmington Hills, Michigan

Theodore Cooper, M.D. President
The Upjohn Company
Kalamazoo, Michigan

Virginia Crowthers Social Worker and Retired Executive of Detroit Area Agency on Aging Detroit, Michigan

Warren Culver Executive Director MESSA East Lansing, Michigan Ron Davis, M.D.
Chief Medical Officer
Michigan Department of Public Health
Lansing, Michigan

Margaret Dimond Assistant Administrator Emergency Medicine Henry Ford Hospital Detroit, Michigan

Ron Dobbins
President and Chief Operating Officer
United American Health Care Corp.
Detroit, Michigan

William Donohue President Genessee Area Focus Council Flint, Michigan

Shirley Dorman, LPN Northville State Hospital Oak Park, Michigan

Kristine Dowell Health Policy Director Michigan Citizens Lobby East Lansing, Michigan

Gary L. Easton Administrator Lapen City Medical Care Facility Lapeer County, Michigan

Joann Ebert Dearborn, Michigan

Peter Elkstein Director of Research Department AFL-CIO Lansing, Michigan

Barbara Kabsenell Elleman West Bloomfield, Michigan Robert Emerson House of Representatives Lansing, Michigan

Kevin Fickenscher, M.D. Assistant Dean/Executive Director MSU Kalamazoo Center for Medical Studies Kalamazoo, Michigan

Frederick Finch Detroit, Michigan

Joseph Fischoff
Chair, Department of Psychiatry
Wayne State University
Detroit, Michigan

Gerald D. Fitzgerald President Oakwood Health Services Corporation Dearborn, Michigan

Anne Fleming Detroit, Michigan

Tim Foley Director UAW Retired Worker Department Detroit, Michigan

Dallas Forshew, R.N. ALS Clinic University of Michigan Ann Arbor, Michigan

Deborah Fortune Trenton, Michigan

Linda Fox, LPN
Secretary Treasurer of AFSCME Local 3637 Corrections
Duane Waters Hospital
Jackson, Michigan

Darryl Freeman, D.D.S. Wolverine Dental Society Detroit, Michigan

Judy K. Gentile
Office of Programs for Handicapped Students
East Lansing, Michigan

Elizabeth Gertz State Health Care Specialist Office of U.S. Senator Don Riegle Lansing, Michigan

Sharon Gire State Representative Macomb County Lansing, Michigan

Michael M. Glusac Executive Director of Government Affairs Chrysler Corporation Highland Park, Michigan

Sidney Goldstein, M.D. Head, Cardiovascular Medicine Henry Ford Hospital Detroit, Michigan

William Gonzalez President Butterworth Hospital Grand Rapids, Michigan

Amy Good Alternative for Girls Detroit, Michigan

James P. Grannan President and CEO Grannan Insurance Counsel, P.C. Rochester Hills, Michigan Lisa Gretchko Pepper Hamilton & Scheetz Detroit, Michigan

Thomas Gumbleton Detroit, Michigan

J. Ricardo Guzman, MSW, CSW Director Chass Health Center Detroit, Michigan

Cindy Harrison
Director, Human Resources Department
Chelsea Community Hospital
Chelsea, Michigan

James K. Haveman, Jr.
Director
MI Department of Mental Health
Lansing, Michigan

Joyce Haynes
Detroit Police Department
Detroit, Michigan

Rod Hayward, M.D. Assistant Professor University of Michigan Medical School Ann Arbor, Michigan

Robert Hendershott, E.E.D. President and CEO Pullman Health Systems Pullman, Michigan

David Hirschland Assistant Director UAW Social Security Department Detroit, Michigan Edward N. HodgesIII, J.D. Chairman of the Board Botsford General Hospital Farmington Hills, Michigan

Barbara Horcha, ACSW Supervisor, Adolescent Day Treatment Program Genesee County Community Mental Health Flint, Michigan

Richard P. Horsch, M.D. Chief of Staff St. Mary Hospital Livonia, Michigan

Doris Hudson Saginaw, Michigan

Sharon Hudson CNM Hutzel Hospital Detroit, Michigan

Art Humphrey
Executive Director
Oakland Macomb Great Lake Center for Independent Living
Sterling Heights, Michigan

Hugh Jarvis
President
Michigan Federation of Teachers
Harrison Township, Michigan

Denise Mrakitsch Jenkins Novi, Michigan

Charlene Johnson Project Reach Detroit, Michigan

Phyllis Johnson Program Officer Kellogg Foundation Detroit, Michigan Cecil Jonas, M.D. Assistant Clinical Professor of OB/GYN Wayne State University School of Medicine Southfield, Michigan

William Jordan, D.O. Fowler, Michigan

Margurite H. Kane Coordinator Royal Oak Senior Community Center Royal Oak, Michigan

David Katz Chief of Staff Office of County Executive Detroit, Michigan

Steven Katz, M.D., M.P.H. University of Michigan Medical Center Ann Arbor, Michigan

Marsha Kelley, LPN
President of AFSCME Local 3637 Corrections
Duane Waters Hospital
Cement City, Michigan

Sharon Kennedy Detroit, Michigan

Diana L. Kerr Assistant Vice President Greater Detroit Area Health Council, Inc. Detroit, Michigan

Bernard Kilpatrick Assistant County Executive Helath and Community Service Department Detroit, Michigan Isadore King Senior Vice President Business and Fiscal Affairs The Wellness Plan Detroit, Michigan

Richard Koefod Detroit, Michigan

Joseph Kraus Roseville, Michigan

Gary Kushner Kushner and Company Kalamazoo, Michigan

Myron Laban, M.D. Director P M & R Beaumont Hospital Royal Oak, Michigan

Eric Labe Southfield, Michigan

Daniel C. Lafferty
Director/Health Officer
Macomb County Health Department
Mt. Clemens, Michigan

Tim Laird Laird Glass Plymouth, Michigan

Debrah Lantzy-Talpos, R.N. Director of Government Affairs Select Care Troy, Michigan

Bob Lathrop Legislative and Political Director Service Employees International Union Lansing, Michigan Linda Layosa Public Health Educator Detroit Health Department Detroit, Michigan

John D. Lewis
Executive Vice President
Comarica, Inc.
Detroit, Michigan

Scott Vander Linde, Ph.D.
Professor of Economics
Department of Economics and Business
Calvin College
Grand Rapids, Michigan

Karen Linnell, P.A.C. Renaissance Health Care Detroit, Michigan

Pearl Lipner Image Express Southfield, Michigan



Judy Lipshutz AIDS Care Connection United Community Services Detroit, Michigan

Charlene Loggins Detroit, Michigan

Judith Longworth Dearborn Heights, Michigan

James Loomis Director of Social Services Visiting Nurse Association of Southwest Michigan Kalamazoo, Michigan

Lisa Kane Low, MS, CNM Director of Nurse Midwifery Services Hutzel Hospital Plymouth, Michigan Cameron Lowe Southfield, Michigan

Faye Lowe Southfield, Michigan

Ernest G. Ludy Chairman, Chief Executive The Medstat Group Ann Arbor, Michigan

Tammi Lunley
Traverse City, Michigan

Olga Madar President Emerita Council of Labor Union Women Detroit, Michigan

Julius Maddox President Michigan Education Association East Lansing, Michigan

Renee Mahler Peachwood Inn Rochester Hills, Michigan

Rolland Mambourg, M.D. Grand Rapids, Michigan

Sally Manns Client Services Coordinator Kenny Rehab Rochester Hills, Michigan

Judy Mardigian
Executive Vice President
Health Decisions
Plymouth, Michigan

Mark Marentette Kingsley, Michigan Mary Marentette Kingsley, Michigan

Mary Marin Lansing, Michigan

Guliiermo Martinez Chairperson Migrant and Rural Community Health Association Board Bangor, Michigan

Debra Mattison Medical Oncology Social Worker St. Joseph Mercy Hospital Ann Arbor, Michigan

Eric Mays Flint, Michigan

Andrew A. Mazzara President Henry Ford Community College Dearborn, Michigan

Dennis McCafferty Director, Group Insurance Detroit Edison Detroit, Michigan

Keith B. McCall, Ph.D. East Lansing, Michigan

John McCollum Executive Vice President and Chief Marketing Officer American Community Life Insurance Livonia, Michigan

Frank J. McDevitt, D.O. Farmington, Michigan

Beverley L. McDonald Executive Director Michigan League for Human Services Lansing, Michigan Deborah McEvoy Detroit, Michigan

Barbara McFarlin, C.N.M., M.S. Vice Chair Eastern Michigan Chapter of American College of Nurse Midwives Canton, Michigan

Timothy McGuire
Executive Director
Michigan Association of Counties Services Corp.
Lansing, Michigan

Dave McKinney, MSW, BCD, CSW
Case Manager II, Special Programs
Community Case Management Services, Inc.
Detroit, Michigan

Eileen McMahon Dearborn, Michigan

Dianne McMillan Program Director Black Family Development Detroit, Michigan

Mary Beth Meijer, RN Grand Rapids, Michigan

Al Metz Director, Planning Children's Hospital of Michigan Detroit, Michigan

Dennis Michrina Metamora, Michigan

Karen Michrina Metamora, Michigan

Hank Millbourne AIDS Care Connection Detroit, Michigan Dennis Mohatt, M.A., L.L.D. Executive Director President of Rural Mental Health Menominee County Mental Health Center Menominee, Michigan

Ralph Moore Livonia, Michigan

Matthew Moser Moser Farms Nursery, Inc. Coloma, Michigan

Dorothy Mottley, RN Registered Nurse Organization Detroit, Michigan

Wilson Mudge Assistant State Director National Federation of Independent Business Lansing, Michigan

Loretta Nagle Nagle Industries Bloomfield Hills, Michigan

Terry Nagle President Nagle Industries Clawson, Michigan

Don Nagy CEO North Detroit General Hospital Detroit, Michigan

Sandy Nahat Grace Hospital of Detroit Detroit, Michigan

Wayne Nargang Vice President, Development Blodgett Hospital Grand Rapids, Michigan Tim Nichols Secretary-Treasurer Michigan Building and Construction Trades Council Lansing, Michigan

Lisbeth Nordstrom-Lerner CareGivers Pontiac, Michigan

Robert Nunnelly Seaway Hospital Trenton, Michigan

Sean Ohanian, M.D. Vice Chief of Anesthesia William Beaumont Hospital Royal Oak, Michigan

Eugene A. Oliveri, D.O. Farmington, Michigan

June Osborn Dean University of Michigan Ann Arbor, Michigan

Robert Ozment Director of Corporate Employee Insurance Ford Motor Company Famington Hills, Michigan

Ron Palmer President Association of HMO's in Michigan Grand Rapids, Michigan

Shirley Pant Wyoming, Michigan

Willie A. Parker, RN
Detroit Department of Health
Detroit, Michigan

Fred Parks
Executive Director
Michigan Corrections Organization/
SEIU 526M
Lansing, Michigan

Robert L. Parrish Senior Vice President Greater Detroit Area Health Council, Inc. Detroit, Michigan

John Pendleton Tile Finisher Mincher Floors Allen Park, Michigan

Robert M. Pestronk Health Officer Genesee County Health Department Flint, Michigan

Barbara A. Petersen, EDD, CNM
Assistant Professor
Coordinator of Nurse Midwifery Program
University of Michigan School of Medicine
Ann Arbor, Michigan

Roy Peterson President Mott Children's Health Center Flint, Michigan

C. Kay Petri, CMA Romulus, Michigan

Roger Phillips
Parent & Parent Empowerment Project
Flint, Michigan

Terry Di Pietro Secretary to VP of Sales and Marketing United Technologies Automotive Division Dearborn, Michigan Harold Postma
Grower Accounting Service
Grand Rapids, Michigan

Don Potter CEO SE Michigan Hospital Southfield, Michigan

BethAnn Pridnia, RN
Primary Care Coordinator
Michigan Department of Public Health
Lansing, Michigan

Florence Pugh Grand Blanc, Michigan

Jerry Pugh Grand Blanc, Michigan

Anthony Pyrkosz Livonia, Michigan

Judith Pyrkosz Livonia, Michigan

Carol Quigley Detroit, Michigan

Ernie Quiroz, M.D. St. Mary's Hospital Grand Rapids, Michigan

Patti Radzik March of Dimes Southfield, Michigan

Michael Ragen President Airborne Structures, Inc. Grand Blanc, Michigan Sandra Reminga Executive Director Area Agency on Aging I-B Southfield, Michigan

Alan Reuther Legislative Director United Auto Workers Washington, D.C.

Isabello Reyes, M.D. Medical Director Detroit Community Health Connection Detroit, Michigan

Libby Richards
Director, Smart Start
Child Health Initiative (RWJF)
Mott Children's Health Center
Flint, Michigan

Ron Rivers President and Owner Rivers Investment Co. Detroit, Michigan

Gerald R. Robbins, D.O. Farmington, Michigan

Herman Rosas Director Cuban American Council Detroit, Michigan

David Rosen, M.D. University of Michigan Medical Center Ann Arbor, Michigan

Robert Ross Physician Assistant Walled Lake Medical Center Walled, Michigan Tom Rozek President Children's Hospital of Michigan Detroit, Michigan

Jorge Ruano Executive Director Hispanic American Council Kalamazoo, MI

Daniel Russell Kalamazoo, Michigan

Margaret Russell Kalamazoo, Michigan

Scott Russell Kalamazoo, Michigan

Robert (Root) T. Ryan Program Director/Youth Counselor American Indian Services Highland Park, Michigan

Danny Sain President Greater Flint Community Action Program Flint, Michigan

D. Lee Satterlee Ostrander Siding/Roofing Belding, Michigan

Suzanne Sattler Sisters of Mercy Health Corporation Farmington Hills, Michigan

Betty Sauvie Saginaw, Michigan

Susan Schooley, M.D.
Chairman, Department of Family Practice
Henry Ford Health Systems
St. Clair Shores, Michigan

communical all menting

Karen Schrock Administrator Center for Substance Abuse Services Michigan Department of Public Health Lansing, Michigan

Larry Schroeder Practice Manager Detroit Riverview Hospital Detroit, Michigan

Doris Schuchter
Public Health Nurse for Senior Services
Oakland County Health Services
Southfield, Michigan

Tom Schwenk, M.D. Chair Department of Family Practice University of Michigan Medical School Ann Arbor, Michigan

Harless Scott
Executive Director
UAW Michigan Community Action Program
Detroit, Michigan

Edgar A. Scribner President Metropolitan Detroit AFL-CIO Detroit, Michigan

Paul Seldenwright
Director of COPE Department
AFL-CIO
Lansing, Michigan

Veda Sharp Women's Specialist Michigan Department of Public Health Lansing, Michigan William Sharp, M.D. President Detroit Medical Society Detroit, Michigan

Larry Simmons
Executive Assistant
Mayor's Office
Detroit, Michigan

Charles C. Smith
President
Detroit Retirees, AFSCME
Detroit, Michigan

Vern Smith, Ph.D. Director, Medical Services Administration Michigan Department of Social Services Lansing, Michigan

Rose Sokolow Southfield, Michigan

Vicky Sparks Muskegon, Michigan

Ellen Speckman-Randall Michigan University Health Care Access Network Haslett, Michigan

Brenda Steinberg Director of Public Health Education Kenny Rehab Rochester Hills, Michigan

Charlene Stoddard Saginaw, Michigan

Charlotte Stonestreet
Clinical Case Manager
Preferred Health Care, Ltd.
Southfield, Michigan

Claudia Sykes, LPN Northville State Hospital Northville, Michigan

George Sztykiel Spartan Motors Corp. Charlotte, Michigan

Gary Talpos General Surgery Henry Ford Hospital Detroit, Michigan

Evelyn Taylor Flint, Michigan

Lois Temple Director of Marketing Butterworth Hospital Grand Rapids, Michigan

Susan Titus Executive Director Citizens for Better Care Detroit, Michigan

Carolyn Todd, RN
Public Health Nurse
Children's Special Health Care Services
Detroit Department of Health
Detroit, Michigan

Hollis Turnham State Longterm Care Ombudsman Citizens for Better Care Lansing, Michigan

Marianne Udow Blue Cross/Blue Shield of Michigan Detroit, Michigan Bruce Van Cleave, M.D. Vice President, Professional Services Mercy Health Services Farmington Hills, Michigan

Frederick Van Duyne Swartz Creek, Michigan

John Veeder Manager of Quality Control Waterhouse Facilities McNaughton-McKay Electric Co. Ann Arbor, Michigan

Rao Vemuri , President 3 S Systems, Inc. Ann Arbor, Michigan

Joe Vestrand Clarkston, Michigan

Susan Vestrand Clarkston, Michigan

Charles Vincent, M.D. Riverview Hospital. Southfield, Michigan



Andrew B. Wachler M Wachler & Kopson P.C. Council for Physicians for a Fair Provider Class Plan Detroit, Michigan

John W. Walker, M.D. Director **Emergency Services** Flint, Michigan

Frances Wallace Director of Health Benefits Plan Michigan Insurance Bureau Lansing, Michigan

Sharon Wallace MCHS Infant Mortality Project Highland Park, Michigan

John B. Waller, Jr., Dr.Ph.
Chair, Department of Community Medicine and
Director, Center for the Prevention and
Control of Interpersonal Violence
Wayne State University Health Center
Detroit, Michigan

Ida Warshay Development Director Kadima Southfield, Michigan

Gretchen C. Wartman Assistant Director Greater Detroit Area Health Council, Inc. Detroit, Michigan

Joann Watson Executive Director Detroit NAACP Detroit, MI

Marva Ways
Faculty Coordinator
Great Lakes Center for Independent Living
Detroit, Michigan

Peter Weidenauer Executive Director Michigan Chapter, NASW Lansing, Michigan

Betsy Weihl Associate Director Michigan Council for Maternal and Child Health Lansing, Michigan Jody Weiss CEO Weisel Medical Monroe, Michigan

Glenn A. Wesselmann President and CEO St. John Hospital and Medical Center Detroit, Michigan

Pam Weygand Executive Director Michigan, Inc., ALSA Detroit, Michigan

Charles Whalen Sand Hill Chiropractic Reford, Michigan

Gerald M. Wiedyk Executive Director Michigan Conference of Teamsters Welfare Fund Detroit, Michigan

Cynthia Wilbanks Detroit, Michigan

Debbie Williams Care Coordinator for Smart Start Initiatives Flint, Michigan

Florida Williams Administrative Assistant Detroit Health Department Detroit, Michigan

Arthur J. Woelke Administrator Huron County Medical Care Facility Bad Axe, Michigan

Priscilla Wolf Highland Park, Michigan Gerald Wolffe
Certified ADA Trainee/UPI Journalist
Oakland Macomb Center for Independent Living
Sterling Heights, Michigan

Kate Wolters
Executive Director
Steelcase Foundation
Grand Rapids, Michigan

Douglas L. Wood, D.O., Ph.D. Dean
College of Osteopathic Medicine Michigan State University
East Lansing, Michigan

Vondie Woodbury State Director Office of U.S. Senator Don Riegle Grand Rapids, Michigan

John Wright
President
Wright and Filippis, Inc.
Rochester Hills, Michigan

Betty Yancey, B.S.N., R.N. Program Coordinator, Infant Health Promotion Oakland County Health Division Pontiac, Michigan

Robert Yellan Vice President Detroit Receiving Harbor Detroit, Michigan

Claud Young, D.O. Chairman, Health Advisory Commission City of Detroit Detroit, Michigan Lindsey Younger Executive Director Spanish Speaking Information Center Flint, Michigan

Dawn Zagornik, Ph.D., RN Assistant Dean College of Nursing Wayne State University Detroit, Michigan

Gary Zamanigian South Gate, Michigan

Annette Zipple, R.S.C.J. Most Holy Trinity Detroit, Michigan

Peggy Zlatkin, R.N. Sinai Hospital Oak Park, Michigan

# Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

Divider Title:		
----------------	--	--

# ST. JOHN HOSPITAL & MEDICAL CENTER

DATE:

March 22, 1993

LOCATION:

Detroit, MI

TIME:

8:30 a.m.

FROM:

Kim Tilley

## I. PURPOSE

There are two purposes for this visit, (1) to tour the hospital's neo-natal intensive care unit and (2) to meet with patients from different areas of the hospital who are generally concerned about health care costs.

(NOTE: Senator Riegle\* is proud of the neo-natal unit and specifically requested that this tour be done.)

# II. BACKGROUND

The Sisters of St. Joseph opened St. John Hospital in 1952 to serve the Detroit area east-side community. The Hospital has since expanded and evolved into a comprehensive health center, with numerous sites and services throughout the eastern metropolitan area of Detroit and beyond. It is now called St John Hospital and Medical Center.

St. John Hospital and Medical Center, like all Michigan hospitals, is a not-for-profit institution, meaning any excess revenue goes back into hospital operations. (There are some revenues from for-profit sources that are used to help assist with hospital operations.)

St. John Hospital and Medical Center is one of the largest employers in the area with over 5,000 employees. The tertiary institution has a 650-member medical staff. Nearly 200 of the medical staff members hold faculty position at Wayne State University of Medicine. Residency programs include family practice, general surgery, internal medicine, o/gyn, pathology and pediatrics.

During 1991-92, admissions totaled over 23,000. The areas of specialty care include: a cardiology program which serves over 15,000 patients each year; laser technology, lithotripsy and three dimensional imaging; a transplant center that is doing innovative kidney transplantations and pancreatic research.

In addition, St. Johns Hospital and Medical Center is noted for it high-risk obstetrics, neonatal and pediatric intensive care, emergency trauma services and rehabilitation.

# INFORMATION ON THE NEO-NATAL UNIT FOLLOWS

# III. PARTICIPANTS

# Curbside greeters:

Glenn Wesselmann - President and CEO of St. John's Frank Wilson - Vice President, Medical Affairs Diane Janusch - Vice President, Nursing Affairs Thomas Russell - Chairman, Board of Director

# PATIENT LIST AND BRIEF HISTORIES FOLLOW

# IV. PRESS PLAN

Arrival/departure - Open Neo-natal tour - Closed Meeting w/ patients - Open

# V. SEQUENCE OF EVENTS

- o Curbside greeting;
- o Proceed to neo-natal unit and smock up;
- o Neo-natal unit tour;
- o Proceed to Lower Level Conference Room for meeting with patients;
- o Senator Riegle acts as moderator, welcomes MEG, DS and Rep. Collins, then makes brief remarks;
- o Open discussion;
- o Depart.

# VI. REMARKS

None.

\* NOTE: Annette Rickel, a member of Senator Riegle's staff, is serving on the children's sub-committee of the Mental Health Working Group which is part of the President's Health Care Task Force.

22101 Moross Road Detroit, Michigan 48236-2172 (313) 343-4000 CONTACT:

Mike Kairis

(313) 343-3970

# Neonatal Intensive Care Unit FACT SHEET

The St. John Hospital and Medical Center Neonatal Intensive Care Unit (NICU) is a 30-bed, level-three regional referral patient care unit — caring for all types of infants. Patients include premature and full-term babies (born at the hospital or transported in from any of 14 community hospitals) requiring skilled nursing and medical care.

• The unit saw 556 babies last year:

51 percent were black

49 percent were white

	Number	Patient	Total
Payor Group:	of Cases	Days	Costs
Medicaid and Uninsured	228	5627	\$ 5,277,893
Other	278	4930	4,743,061
Total	506	10557	\$10,020,954
	Average	Ave. Cost	Ave. Cost
Payor Group:	Length of Stay	per Case	per Day
Medicaid and Uninsured	24.68 days	\$23,149	\$937.96
Other	17.73	17,061	962.08
Total	20.86	\$19,804	\$949.22

- Medicaid and uninsured babies represent 53 percent of our Neonatal patient days and costs. They have an
  average cost per day of more than \$900 and an average cost per case of more than \$23,000. We believe
  that there exists a very real opportunity to save large amounts of health care dollars by investing in
  prenatal care. In addition, the quality of life for those babies that are brought to full-term would
  undoubtedly be greatly improved.
- All babies on the unit are treated alike, regardless of the family's ability to pay.
- St. John Hospital's patient length of stay is below the national average.
- One baby left the unit after staying for three-and-a-half years. There was no place for the baby to be cared
  for with the skill level needed. Charges for that baby were \$1.7 million.

(continued on back)

- The NICU's facilities and equipment have been specifically designed, and personnel organized, to provide care for the sick newborn through the use of the most advanced techniques of Neonatology.
- The St. John Hospital NICU is a family-centered primary nursing care unit.
- There are 81 employees on the unit, including a neonatal nurse practitioner (clinical nurse specialist in Neonatology) and specially trained nursing staff of 57 RNs, one family-centered care coordinator, two LPNs, four nurse assistants, five student nurse techs, six unit secretaries and a foster grandparent. Additionally, working on the unit at different times are six neonatologists (physician specialists), medical residents, a social worker and discharge planner, and a foster grandparent. Home care nurses are available, if needed.
- There are parent-to-parent discussion groups as a support system.
- The NICU is one of the hospital's most labor intensive units. Recent medical technology advances allows staff to sustain infants who, a few years ago, would have had virtually no chance of surviving to their first birthday. Patients are largely pre-term babies, some as premature as 23 weeks.
- Staff to patient ratios are one-to-one and one-to-two for the most acutely ill babies, to three-to-one for the others.
- Low birth-weight babies are seen from less than one pound. The smallest baby to go home in the last year came to the unit at one pound-one-ounce.

# Withdrawal/Redaction Marker Clinton Library

DOCUMENT NO. AND TYPE	SUBJECT/TITLE	DATE	RESTRICTION	
001. memo	To Kim Tilley From Todd A. Weiler re: Patient Interviews (2 pages)	n.d.	P6/b(6)	

This marker identifies the original location of the withdrawn item listed above.

For a complete list of items withdrawn from this folder, see the

Withdrawal/Redaction Sheet at the front of the folder.

# **COLLECTION:**

Clinton Presidential Records Domestic Policy Council

Carol Rasco (Meetings, Trips, Events)

OA/Box Number: 4591

# FOLDER TITLE:

Conversations on Health - Robert Wood Johnson Foundation 3-22-93 Detroit [2]

rw140

### RESTRICTION CODES

Presidential Records Act - [44 U.S.C. 2204(a)]

P1 National Security Classified Information [(a)(1) of the PRA]

P2 Relating to the appointment to Federal office [(a)(2) of the PRA]

- P3 Release would violate a Federal statute [(a)(3) of the PRA]
- P4 Release would disclose trade secrets or confidential commercial or financial information [(a)(4) of the PRA]
- P5 Release would disclose confidential advise between the President and his advisors, or between such advisors [a)(5) of the PRA]
- P6 Release would constitute a clearly unwarranted invasion of personal privacy [(a)(6) of the PRA]
  - C. Closed in accordance with restrictions contained in donor's deed of gift.
- PRM. Personal record misfile defined in accordance with 44 U.S.C. 2201(3).
  - RR. Document will be reviewed upon request.

Freedom of Information Act - [5 U.S.C. 552(b)]

- b(1) National security classified information [(b)(1) of the FOIA]
- b(2) Release would disclose internal personnel rules and practices of an agency [(b)(2) of the FOIA]
- b(3) Release would violate a Federal statute [(b)(3) of the FOIA]
- b(4) Release would disclose trade secrets or confidential or financial information [(b)(4) of the FOIA]
- b(6) Release would constitute a clearly unwarranted invasion of personal privacy [(b)(6) of the FOIA]
- b(7) Release would disclose information compiled for law enforcement purposes [(b)(7) of the FOIA]
- b(8) Release would disclose information concerning the regulation of financial institutions [(b)(8) of the FOIA]
- b(9) Release would disclose geological or geophysical information concerning wells [(b)(9) of the FOIA]

# First lady takes forum to Henry Ford campus

Selected: Hillary Rodham Clinton brings hearing to the Dearborn college because of its reputation for educating industrial workers.

By Rosalva Hernandez THE DETROIT NEWS

Henry Ford Community College's reputation for educating industrial workers landed it one of only four national hearings on health care reform led by First Ledy Hillary Rodham Clinton.

For the first time, Tipper Gore, wife of Vice-President Albert Gore, will join Rodham Clinton at one of the hearings.

The Robert Wood Foundation, a national philanthropic organization that focuses on health care issues, is sponsoring the hearings to let health care professionals and average citizens voice their opinions.

Rodham Clinton is chairing a presidential committee that will propose health care reform legislation.

Sue Brown, Henry Ford spokeswoman, said she was not surprised the community college was selected. President Clinton made the campus his first Michigan campaign stop.

"He came specifically because of our national reputation in retraining displaced workers," Brown said Thursday. "We specialize in retraining engineering and manufacturing employees."

Marc Kaplan, spokesman for the

New Jersey-based Robert Wood Foundation, said organizers wanted "to go someplace where health care impacts on industry, and Dearborn is the heartland of the auto industry."

About 850 health care experts, professionals and residents affected by health care problems have been invited to the closed hearings.

Foundation and college officials agreed to allow a few health care students and faculty to watch from a gym balcony. Closed circuit television will be set up in the campus' Fine Arts building, Brown said.

Joanne Ebert, a part-time receptionist at the college, was given a last-minute invitation to speak.

Ebert, whose 28-year-old daughter suffers from Crohn's disease, which destroys the lining of the colon, was invited to ask about medical insurance coverage.

Ebert said she and her husband had to take a second mortgage on their home to loan their daughter \$16,000 for an operation and medical costs when her insurance carrier refused to pay. The illness was deemed a pre-existing condition.

"I'm looking at my daughter and what she had to go through," said Ebert. "There's a whole lot of people out there who don't have the money to pay for their medical costs."



# Hillary's health forum

- What: "Conversations On Health" Michigan Forum, one in a series of panel discussions on health care reform.
- When: 10 a.m. to 4 p.m., Monday.
- Where: Henry Ford Community College, Athletic Memorial Building, 5101 Evergreen, Dearborn.
- Featured gueats: First Lady Hillary Rodham Clinton, Health and Human Services Secretary Donna Shalata, Tipper Gore and 13 Michigan citizens with a variety of health care concerns. Divided into three topic sessions.
- Sponsor, Robert Wood Johnson Foundation.
- Who can attend; About 350 people, plus some Henry Ford health care students and faculty, are invited to the forum. It's closed to the public. However, the forum will be shown live on wide-screen TV in the Fine Arts Building on campus.

Page 1B The Detroit News

Publication The Det. Muss

TO:

St. John Hospital and Medical Center and its Affiliates

# Detroit's top problem is lack of jobs, residents say

By Holdi Mae Bratt THE DETROIT NEWS

Metro Detroit residents say a shortage of jobs is their No. 1 prob-

Alcohol and drug abuse, crime and the lack of affordable medical care are the next most critical problems, say more than 2,500 residents surveyed by the Community Needs Assessment Partnership, a new coalition of 19 high-profile organizations.

The state's unemployment rate is 7.9 percent, slightly higher than the national rate of 7.2 percent.

"Clearly unemployment and the lack of resources to provide food, shelter and clothing is key and im-portant," said Geneva Williams, president and CEO of coalition member United Community Services. "We in this area are faced with that as a very critical problem."

A final report will be released in

March, said Mary Solomon Smyka, spokeswoman for The United Way For Southeastern Michigan, which helped launch the study.

Oakland County residents ranked crime sixth; Detroiters put it second.

The report will be distributed to coalition members and agencies throughout Metro Detroit.

"Our purpose in providing this survey," said partnership chairman Ed Scribner, president of the Metropolitan Detroit AFL-ClO, "is to prompt human services providers to rethink and re-evaluate what they are doing."

Coalition members include the Detroit mayor's office, Detroit Renaissance Inc., Greater Detroit Chamber of Commerce, Michigan Department of Social Services, Wayne State University Center for Urban Studies, Southeast Michigan Council of Governments and Jewish Federation of Metropolitan Detroit.

# **Detroiters' priorities**

The Community Needs Assessment Partnership, a new coalition of 19 high-profile organizations, conducted a first-time survey of residents' perceptions of problems facing Metro Detroit. Among those considered:

### Critical (ranked)

- Shortage of jobs
- ¥2. Alcohol and drug abuse
- 3. Crime
- \$4. Lack of affordable health care

## Severe (not ranked)

- Teen-age pregnancy
- 28 Racial and ethnic discrimination
- AIDS
- Family violence
- Hunger or homelessness
- Educational disadvantages
- 图 Family or Individual stress or mental or emotional illness

### 'Camous (not ranked)

- Children or teens with behave loral or emotional problems
- Not taking care of one's own health or safety
- Lack of adequate housing
- Lack of affordable afterachool care
- 🗰 illiteracy
- Shortage of day-care
- Shortage of recreational facili-
- Unable to get help for elderly
- Cannot affect the community
- Children and teens with no place to live
- 翻 Housing in need of major re-
- Unable to get help for seriously ill or disabled people
- Not knowing where to get help in general
- # Not being able to afford legal services.

Publication DETRIT

# In The News

MAR 19, 1993 2: 44PM P. 07 Marketing and Public Kelauons 22101 Moross Road Detroit, MI 48236 (313) 343-3970

St. John Hospital and Medical Center and its Affiliates

# Medicaid aims for tighter belt, better care with 'managed care'

A return to "old-fashioned medicine" is hoped for as Michigan moves more than 800,000 of its 1.1 million Medicald recipients to a less costly health care program.

The "managed care" program will save the state money, but also should provide better access to better care for welfare recipients, Sally Hetrick, the state's Medicald director, said Tuesday.

"It's almost a return to old-fashtoned medicine, where patients know their doctor and doctors know their patients," she said. "That's ideal, but on an anecdotal basis we know it's happening."

Under managed care, Medicaid recipients must choose a primary care physician or health-maintenance organization from a list of providers who have signed contracts with the state.

If they go to providers without state contracts, the state will not pay the bills. Visits to specialists will be covered by Medicaid only if they were recommended by the primary provider.

Managed care is designed to emphasize preventative care, promote early treatment and eliminate unnecessary services.

"People are more apt to get the types of medical service that they need if they are in a managed care program," Hetrick said. "Not only that, they will get the care they need in the appropriate setting."

The biggest segment of those affected by the move will be the state's 672,000 recipients of Aid to Families with Dependent Children, Hetrick said. That includes about 281,000 in Wayne County, nearly all of whom already have been enrolled.

About 820,000 Michiganians currently are enrolled.

The program has been almost fully implemented in Wayne County. Recipients in Oakland, Macomb and Genesee counties were notified of the plan in October and told to choose their primary care provider within a year.

The state also has started implementing the plan in Marquette, Muskegon, Oceans, Saginaw, Bay and Monroe countles, Hetrick said.

In Genesee County, for example, about 59,000 residents are being asked to choose from one of two HMOs or from 118 physicians who have contracts with the state.

"We've had no problem with it," said Connie Smith, assistant to the vice president of clinical affairs at Mott Children's Health Center in Flint. "Most people are happy to sign up with a (steady) doctor."

The program eventually will be mandatory for most affected recipients statewide, although some rural counties may be allowed to participate on a voluntary basis, she said.

"If we cannot assure access through managed care, then we just leave it alone," Hetrick said.

Officials hope the program will trim about 10 percent from Michlgan's annual \$3.2 billion Medicaid bill by the time it is implemented in all 83 counties, hopefully by the end of 1994.

Seven of the 17 HMOs licensed in Michigan have signed on with the program, and about 1,520 doctors — 847 in Wayne County—have signed contracts, Hetrick said. Both numbers are expected to increase.

From the Associated Proce

Publication MACOMS DAILY
Date DFC 3/992; Page/section

MAR 19, 1993 2:55PM P.23
Marketing and Public Relations

Marketing and Public Relations 22101 Moross Road Detroit, MI 48236 (313) 343-3970

# St. John Hospital and Medical Center and its Affiliates

# Hospitals pair up to save lives

# Open-heart surgery patient 397 recovering from historic operation

By TRACY WILSON Times Herald

Agnes Van Dusen is weak. But at least she is alive.

Ms. Van Dusen, 69, of Port Huron, is recuperating from the first open-heart surgery performed in St. Clair County. Her single-bypass operation was possible under a new \$4 million collaboration between Mercy and Port Huron hospitals.

The arrangement, called Partners at Heart, is a joint operating agreement in which the two hospitals will ahare open-heart surgery and angioplasty facilities.

Besides surgery, the hospitals also will share other aspects of cardiac health care including prevention, education, diagnosis, trestment and rehabilitation.

As many as 800 open-heart and angioplasty patients eventually may be treated each year under the agreement.

The two hospitals will share revenues and costs.

The surgeries are being performed at Port Huron Hospital. About \$750,000 of the pact's \$4 million cost will be used for renovations at the hospital, corporate consultant Gary LeRoy said.

Mercy Hospital, meanwhile, will start interim cardiovascular care while a new 30,000-square-foot cardiac lab and educational facility is built near the hospital.

Angioplasty — an operation which improves circulation in cardiac vessels — is not yet being performed. But operations should be scheduled within a month or so,

Mr. LeRoy said.

"We can't continue to compete with each other on something like this — the community can't support two different open-heart programs," Mr. LeRoy said of the agreement.

Staff members at both hospitals will spend 850 hours learning operating techniques and getting hands-on training at St. John Medical Center in Deiroit.

"I'm very excited about this collaboration," said Sister Catherine McGrearty, president and chief operating officer at Mercy Hospital.

The pact was formed after the hospitals obtained a state certificate of need for the project in 1990.

"This is an historic moment for the community — that the hospitals could come together on such a major service is significant," Sister McGrearty said. Ms. Van Dusen's surgery, by <u>Dr.</u> Douglas Lees, took three hours.

Doctors opted for a bypass after discovering Ms. Van Duesen had a clogged coronary artery. She had complained in early January of chest pain.

Ms. Van Dusen, a Times Herald mail room employee, is optimistic about her recovery.

In the meantime, two favorite activities — dancing and three-mile walks — are out of the question for a while.

"It'll be a couple of months before I'm back out doing what I was doing," she said. "But I'll be out there soon — I'm a stubborn hillbilly."

Marketing and Public Relations

22101 Moross Road Detroit, MI 48236 (313) 343-3970

St. John Hospital and Medical Center and Its Affiliates

# Study finds families take \$1,800-hit for health care

By Michele Chandler Free Press Business Writer

Rising health-care costs translated to the average Michigan family taking a \$1,804 pay cut this year, according to a study released Thursday by the Service Employees International Union.

"Working families have paid for our country's failure to control runaway health costs with squeezed family budgets and falling living standards," said the union's president, John Sweeney. "It is clear that economic rebuilding in the U.S. is not possible without stringent measures to contain health-care costs."

The union commissioned the national study, based on data analysis by health economics consulting firm Lewin-ICF, based in Fairfax, Va. The union has 1 million members, including 40,000 in Michi-

The \$1,804 figure is based on estimates that Michigan families would have spent less on health care and been paid more if healthcare spending growth, starting in 1981, had not exceeded the growth rate for the gross national product.

Health-care costs have been

increasing at about 12 percent annually. The study suggests that health-care cost increases since 1980 should not have exceeded the growth of the gross national product — an average of about 8 percent annually.

The study was endorsed by John Shepherd, vice president of government relations of Safeway Inc. grocery chain and a member of the National Leadership Coalition for Health Care Reform. The group includes businesses, unions, consumer groups and health-care providers; it endo es national health-care reform to ensure coverage for all who work.

"If we had controlled costs the way the rest of the world does, American business would be spending, on average, \$2,000 rather than \$3,000 per employee per year," Shepherd said.

Nationwide, the study found that a family earning the national average of almost \$36,000 took the equivalent of a 5-percent pay cut this year because of the increasing cost of health care.

Average out-of-pocket healthcare spending nationwide more than doubled, from \$939 in 1980 to \$2,303 in 1992, the study found.

### MAR 19, 1993 2:42PM Marketing and Public Aciduotis 22101 Moross Road Detroit, MI 48236 (313) 343-3970

St. John Hospital and Medical Center and Its Affiliates

# **UAW** president calls for reform of health care

By John Lippert Proc Press Labor Writer

Insisting that America's health-care system needs radical surgery, UAW President Owen Bieber called Monday for a Canadian-style plan that's far more extensive than reforms endorsed last week by Big Three automakers.

Bieber endorsed a "single-payer" system, in which every doctor and hospital in the country would be paid by just one government or quasi-govern-

ment agency.

Bieber said he likes the approach primarily because of its tight cost controls. He said cost controls in the current federal Medicare system work well, but are subverted when doctors boost private-sector prices to offset their losses on Medicare.

Bieber said he was delighted recently when President-elect Bill Clinton said he may opt for a "singlepayer" approach to resolving a mushrooming crisis in providing health care for retirees.

Critics, however, insist that a single agency spending \$900 billion annually, or one-seventh of the entire U.S. economy, would be unmanageable.

On Friday, leaders of the Big Three automakers endorsed a more limited approached, already supported by Clinton, that included:

- Universal access for 35 million Americans currently uninsured.
- MA national health-care budget to hold down costs, either through specific price controls or broad spending limits.

Managed competition, in which purchasing cooperatives of companies and individuals would be formed to force doctors and hospitals to compete, on the basis of quality and price, in delivering a federally mandated and federally monitored package of minimum benefits. Unlike the current U.S. plan, in which health benefits are fully deductible, workers opting for more than the minimum benefits would pay taxes on the value of the difference.

On Monday, Bieber acknowledged he may have to settle for more modest reforms than he wants. But, he added, "No longer are we arguing about whether we need health-care reform. We are now seriously engaged in a discussion about what kind of healthcare reform provides the greater benefit.'

Bicber said he wasn't asked for concessions on health care or other areas during meetings last week with Clinton and Big Three automakers. He said he'll expect the automakers to make up the difference between current benefits and any minimum package enacted in Washington.

Specifically, he said General Motors shouldn't try to copy the \$1.6 billion in pension concessions the UAW recently gave to Navistar. Unlike GM, he said, Navistar "is half a step away from

bankruptcy."

Bieber declined to rule out the kind of nine-year agreement that the United Steelworkers indicated it might accept at major U.S. steel companies, if job security guarantees are sufficient.

MAR 19, 1993

2:50PM P.17

Detroit, MI 48236 (313) 343-3970

# St. John Hospital and Medical Center and its Affiliates

# Costs threaten health of uninsured families

By Diane Katz THE DETROIT NEWS

The listing of debts in Donald and Lisa Brown's bankruptcy file explains why the Warren couple considered abortion when her second pregnancy was confirmed.

Medical bill: \$10,500 Medical bill: \$4,128.13 Medical bill: \$977 Medical bill: \$544 Medical bill: \$480 Medical bill: \$348 Medical bill: \$160 Medical bill: \$130 Medical bill: \$119

Medical bill: \$90

Medical bill: \$85

Medical bill: \$30 Medical bill: \$21 Medical bill: \$14.98

Living without insurance and struggling under the \$18,000 owed for her first child's complicated birth three years ago, Lisa took to ber knees and begged the Lord to intervene. Anything to release her from the decision no woman ever likes to

"I cried all the time. This was devastating to us," said Lisa, 25. "Our marriage wasn't going to survive any more medical bills."

The Browns already had fled Virginia for Michigan to escape the hounding telephone calls, unan-

nofunced visits and threatening letters of bill collectors. Hope for the future was in short supply.
The end of the tunnel was all

datk," Lisa said.

Tens of millions of people also know insurance hell, fearing the alightest cough or ache will worsen or an unexpected medical condition will require care that they can ill afford.

The uninsured are increasing. About 35 million Americans, 14 percent of the population, have no health coverage. Among Hispanics and blacks the figures are grimmer: 26 percent and 20 percent, respectively.

In Michigan, one in nine residents - more than a million people

- are unprotected.

Most of these are not loafers who'd get coverage if they'd only get a job. More than two-thirds of the uninsured are in working families, blue-collar and middle-class folks whose employers don't provide coverage and who can't afford it themselves. Increasingly, their choices in life are dictated by their insurance

The Browns chose against abortion. Instead, Donald quit his job with a moving company so the family would be eligible for Medicaid.

"We had no other choice," Lisa

Baby Sarah is now a year old. Donald is working at a new job. And the couple has filed for bankruptcy to rid them of their crushing debt.

Those with coverage cannot rest assured that the problem belongs to the have-nots alone. Benefits are eroding for almost everyone. And the cost of charitable care or public care - services provided to those who can't pay - sventually is passed on to others when added to doctor bills, insurance premiums and taxes, inflating the expense that even the more affluent find harder to handle.

America spent \$675 billion on medical care last year — 12 percent of the Gross National Product. That's more than defense. More than Social Security. Forty percent more per capita than Canada, the world's runner-up in medical epending

If the United States used health care like industrial competitors Germany and Japan, the nation could free \$300 billion a year.

"Very clearly, one of the reasons the average American is worse off today than 10 years ago is the rising cost of health care," said Walter Maher, director of federal relations for Chrysler Corp.

The uninsured did little to cause the forces responsible for swelling their ranks, and can hardly control those factors: medical costs rising at twice the rate of general inflation, insurance premiums jumping 10 percent to 25 percent a year, a malpractice mess and fewer businesses offering basic benefits.

Another reason, some say, is greed among a few in the medical establishment.

"Private health insurance can no longer provide us with security and peace of mind," says Robert M. Brandon, vice-president of Citizen Action, a consumer advocacy group.

# Plastic talks

Mike Goines was covered by Blue Cross before the box company he worked for moved south. Now, Goines, 37, works for a Detroit auto parts store that does not offer benefits.

Date July 21, 1991; Page/section

His breathing is labored. His chest is tight. It hurts a lot of the time, he says.

Goines has waited three munths for an appointment at Detroit's Bruce Douglas public health clinic. The lists are long for free services.

The emerging reality in America is that even basic care is rationed by ability to pay. Sign in at almost any physician's office and you're inveriably asked for an insurance card. If you can't pull one from your pocket or purse, you'll find it difficult to see a doctor.

Most doctors are humane. Most are ethical. But doctors are also in business. And there is only a fixed amount of free or reduced-fee care

sey will provide.

"It's become very difficult for a patient without an already established source of care to find a doctor," said Vernon Smith, director of Michigan's Medicaid program.

The cost of care prevented 18 percent of Americans from visiting a doctor, clinic or hospital last year, according to a survey by the Associated Press.

The evidence is piling up in the nation's emergency rooms, which handle 90 million visits annually.

Many of the patients present true emergencies. Some are a lot more serious than they should be. But lacking an on-going doctor-patient relationship, without consistent and comprehensive care, people delay care. They just get sicker.

A pregnant woman without health coverage is about one-third more likely to delay prenatal care until her last trimester. An uninsured person with a chronic illness is about 40 percent less likely to see a physician. One-quarter of America's children do not see a doctor once a year; 30 percent do not get childhood vaccines.

"It's no surprise that patients come here," said Dr. Brooks Bock, chief of emergency medicine at Detroit Receiving Hospital. "Nobody else wants to take care of them."

# State of emergency

Laura Skeens, 31, of Detroit, didn't know she was pregnant when ahe was fired from her job last February. When she did find out a few weeks later, she applied to a Medicaid program offering maternity care. Eight weeks passed before she was processed and examined at a public health clinic.

Laura miscarried April 13. It was the untreated diabetes, she said.

Her Medicaid was canceled after ahe lost the baby. Social Services said her husband earns too much at his job paying \$4.75 an hour, Laura said. Now she walks around dizzy and weak, afraid to conceive again.

The problem is not that the uninsured go without any care. Public clinics will, depending on eligibility, . provide some services. Emergency rooms by law must stabilize any patient in a life-threatening condition.

The problem is that such a system

rewards illness.

"By the time you are critically ill, you do get taken care of," said Margaret Campbell, a nursing specialist at Detroit Receiving Hospital. "That's why some of these patients wait until they are real sick, when they know they will get admitted.

"If they just go for preventive care, either they are not going to be seen or they will be billed."

Hospitals provided \$11.1 billion in uncompensated care in 1989, an increase of \$7.2 billion over 1980 The cost to Michigan hospitals that year was about \$352.9 million.

Such a system breeds monumen-

Forgoing prenatal care may end up costing \$2,000 a day in a neonatal nursery — \$30,000 for an average stay. Immunizations ignored, cancers undetected, untreated diabetes and uncontrolled blood pressure the price is more than monetary.

The Journal of the American Medical Association reported a study earlier this year in which hospital records from nearly 600,000 patients were analyzed. The result: In-hospital death rates were 1.2 to 3.2 times higher among uninsured patients than those with private coverage.

"Are there unnecessary deaths because people don't have good continuous coverage and access to health care? Absolutely," said James Kenney, president and CEO of the Greater Detroit Area Health Council.

# Shifting costs

Frank Piciurro and his wife, Barb, are part-time workers whose jobs don't provide insurance. The couple paid \$480 a month to cover themselves and three kids.

Making the monthly premium meant scrimping on everything else. The premium nearly equaled the rent on their Roseville home. They canceled last year.

Now they pay cash to visit the doctor. And they hope that they won't need a hospital.

Most Americans -- nearly 60 percent of those insured - receive coverage through their jobs. The tradition dates back five decades, after draft boards began moving men from the factories to the battle front.

World War II created a labor shortage that would have fueled inflation if employers boosted wages to attract scarce workers. The War Labor Hoard capped wages that companies could offer. Unions responded by suggesting health benefits instead of money.

The idea spread fast. About 12 million Americans had private insurance in 1940; the number nearly tripled by 1945 and doubled again by 1950. Ten years later, 122 million were insured — more than 10 times the number a generation earlier.

The system seemed to work as long as health care costs remained

stable.

Those without jobs and benefits paid what they could. Hospitals and doctors covered the difference by "coat shifting.

Under such shifting, a doctor or hospital will charge an insurance company or a patient who pays cash a higher price for service to offset the cost of treating those patients who don't pay or pay less under Medicaid

and Medicare.

The open-ended system fueled inflation; costs began outpacing insurers' and employers' ability to finance the increase. And such third-party payers began insisting on fixed fees, leaving less fat to cover uncompensated care.

"This country has always financed charity care by shifting the cost to the people who can pay," said Darlene Burgess, a vice-president of Metro Detroit's Henry Ford Health System. "What's new is nospitals and physicians have really lost that ability to cost shift because of the negotiated rates."

The national average cost of health care per employee was \$1,724 in 1985 and \$3,217 in 1990.

### Excess capacity

Karen Sanborn earns \$6.35 an hour at a florist shop in Flint. Insurance for herself and two sons ran out four years ago, when her ex-husband was laid off from General Motors Com

She tried paying \$287 a month for a policy with a \$1,500 hospital co-pay. After six payments she had

to cancel.

Last summer, she visited the welfare office to inquire about help. A seworker said the agency could p only if she quit her job or became pregnant.

Otherwise, the worker said, she was wasting their time.

Out of the carnage of World War II emerged a legion of physicians and nurses with greatly improved skills, all ready to apply new technologies.

Rapid medical advances brought cures that spurred even more demand for medical treatment. Insurance to pay for it all became essential.

Unlike other markets, the increased supply of medical services did not drive down costs. On the contrary.

The number of physicians per capita 35 years ago was about 141 per 100,000 Americans. That rose to 200 by 1980, and is estimated to reach 260 soon.

Every new doctor, each new machine and medication, is offered to a public that doesn't do much comparative shopping. Consumers rely almost exclusively on health providers to tell them what to buy.

"We have MRI and scanners and lithotripters and lasers and God only knows what other piece of technology running off the assembly line," said Sister Dinah White, a vice-president of Southfield's <u>Provi</u>dence Hospital. "We say, 'Here is the smorgastord, start with the chocolate.'"

Excess hospital capacity doesn't help, either. The Greater Detroit Area Health Council estimates a 30-percent gap between capacity and utilization.

The federal government created Medicare and Medicaid for the old and needy who couldn't themselves join the newly insured by the mid-1960s. The move made the feds the leading purchaser of medical services.

Initially, physicians balked at what they considered "socialized" medicine. Then they realized the bonanza wrought by all the new patients calling for appointments that the government would pay for.

"We try to reconstruct a person's health without any thought to cost," said Dr. Murray Levin, a Bloomfield Hills internist. "Patients don't ask, and I don't think about it."

In 1965, state and federal governments spent about 5 percent of revenue on health care. By 1989, that spending had tripled.

# Reduced benefits

Marie Palazolla lost her medical coverage when she took child-care leave from her Mt. Clemens teaching job. Nothing prepared her for the quotes on premiums she received for a comparable policy -- \$300, \$400, \$500 a month.

Palazolla settled for a downgraded plan costing \$140 a month. Dental, optical, prescriptions, office visits — all she once took for granted — are now paid from her savings. It's a real shock, she says.

More and more, even the insured are feeling squeezed as third-party payers try desperately to control exponentially increasing costs.

The big players, large corporations that for decades subsidized the entire medical system through costshifting, no longer are as willing or as able to do so.

The National Association of Manufacturers surveyed its 8,500 members in February. A third said they will reduce medical benefits within two years. According to the Federal Mediation & Conciliation Service, 60 percent of the 85 strikes it is mediating involve health benefits.

"Workers don't want to pay higher premiums or get reduced benefits," said Douglas Fraser, former president of the United Auto Workers and now chairman of the Committee for National Health Insurance, a Washington-based interest group. "So you have this conflict at bargaining tables throughout the land."

More and more, employers are scrutinizing how health care is used and are requiring authorization for treatments and services. Workers are paying a larger share of their coverage in the form of higher deductibles and co-payments. More fees are capped or fixed.

The problem is compounded by the nature of the private sector. Jobs that are least likely to include health coverage are with smaller businesses and service companies. And that is where the largest number of jobs are being created.

"What that suggests," said Vernon Smith, director of Michigan's Medicaid program, "is that if we have a problem now, the problem is going to be much greater as we go down the road."

# Cheap option

Sheryl Setter, 38, is a cosmetologist in Marquette. The salon where the she works offers an employee-paid insurance plan.

The plan isn't open to Sheryl.
She has diabetes and arthritis, two ....
"pre-existing" conditions that insurers routinely reject. So she sticks with the Blue Cross she's had for years.

She shopped for a cheaper policy, without luck. Increasing her deductible made the Blue Cross premium

She earns \$600 a month. She pays \$200 a month for medication, \$115 for her premium and \$64 for each office visit.

Insurance is a state-regulated enterprise. In the past 18 months, 17 ---states have relaxed laws that had required insurance companies to offer minimum levels of health benefits.

A new stripped-down policy in Kansas offers a \$5,000 deductible; in Kentucky, one package covers a maximum of 14 hospital days, no outpatient coverage, \$300 deductible and 20 percent co-pay for hospitalization.

Insurers say small businesses need a cheap option. "We feel it's worthwhile to have some coverage for people who need health care coverage as opposed to no coverage," said Richard Coorsh, spokesman for the Health Insurance Association of America.

Limits on treatment now affect an estimated 81 million of the 222 million Americans under age 65.

These include an expanding list of conditions insurers will not cover if they existed before the policy went into effect.

TO:

# Defensive medicine

Janice Thomas, 22, lost her medical insurance when her husband . .... was discharged from the U.S. Army. . !

When she experienced some unusual vaginal bleeding, Janice went 🚟 for help to the emergency room of a hospital near her Westland home. They put her a room where she waited for several hours, she said.

A doctor came, conducted a brief examination, and told her to go home. As she was leaving, the doctor told her to wait. He wanted to do a more thorough exam. Then he said he wanted to transfer her to another hospital.

Janice wonders if it had something to do with insurance or maipractice or something.

114

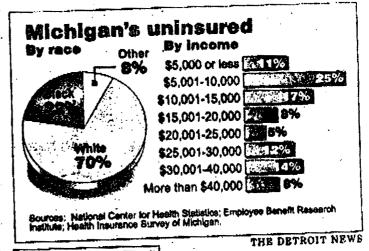
The American Medical Association estimates that \$12 billion to \$14 billion each year is spent on defensive medicine - procedures carried ... out solely to protect doctors from malpractice claims.

"You have to do it all the time," said Dr. Andrew Barnosky, a medical director at Wyandotte Hospital. "You do it all the time to protect the medical record and to protect and justify your diagnostic impression.

"A big, big component of what ef-"!" fects health care costs is extremely " defensive medical practice and medical practice that has a large degree of wa risk-shifting behavior. As a result of , ... that, the cost of practice escalated."

There is a direct correlation between early intervention and outcome. So doctors are more reluctant to treat those most likely to delay care - the uninsured.

"Physicians are deathly afraid," said Donald Snell, former CEO of Detroit's Hutzel Hospital. "We're frightened to death to take care of them."

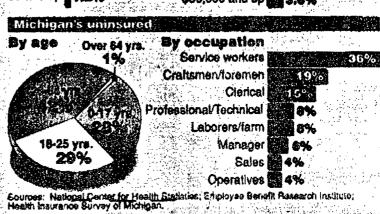


# WHAT WE FOUND

- The numbers: Thirty-five million Americans, including 1 million in Michigan, lack basic medical coverage.
- The toil: The uninsured tack access to care and are vulnerable to more serious illness.
- Draining system: The cost of coverage cripples small firms and weakens U.S. companies' ability to compete.

# America's health care system often delivers the finest care with the most skilled professionals and sophisticated equipment. But for many of the more than 35 million people lacking insurance, the nation's system is out of reach. The nation's uninsured

By age By family income 14.9% Under \$5,000 \$ Under 18 \$5,000-9,999 27.4% \$10,000-19,999 \$20,000-34,999 **\$35,000-49,999** 65 and up \$50,000 and up



Marketing and Public Relations 22101 Moross Road Detroit, MI 48236 (313) 343-3970

MAR 19, 1993

# In The News

St. John Hospital and Medical Center and its Affillates

# Prioritizing health care is a must

Metro Detroit's hospitals operate 13 openheart surgery centers. Critics say that may be too many, both because of unnecessary duplication and because the number of patients served at some of the hospitals falls well below the number of surgeries experts believe are needed annually to hone skills and reduce mortality rates. (St. John Hospital, for example, has the highest number of heart surgeries in the area and its mortality rate is 2 percent below the national average.)

age.)
Two Detroit-based groups — the Greater
Detroit Area Health Council and the Economic Alliance for Michigan, a businesslabor coalition — have pushed for tougher
criteria to create new open-heart centers.

Last week, the state's Certificate of Need Commission agreed and decided to hold a hearing Oct. 19 on the proposed tighter

Last week's decision by the CON 399 Commission to make the heart programs a priority is good news.

standards. A final decision will be made in December.

Existing centers may be pleased if the competition is limited, but hospitals with no open-heart centers may be distressed if the standards are tightened. These centers can be profitable.

But the way needs are now established to obtain state permission to create new cen-

ters is absurd. Consider this: Under current rules, a hospital that can't justify an expensive open-heart surgery program on its patient load alone can "borrow" data from other hospitals on their discharged patients who may someday exhibit symptoms that will require surgery some day at the second hospital.

So last week's decision by the CON Commission to make the heart programs a priority is good news for Michigan business, which ends up footing a lot of the health-

care tab. A couple of footnotes:

The five-member CON Commission, including four new Engler appointees, is flexing its muscles in an appropriate manner. Michigan's employers and insurers don't have enough money to let hospitals pick and choose the programs they want, regardless of duplication within their marketplace. By

making an-heart surgery programs a prority, the commission also overrode the recommendations of the state Health Deparment staff, which doesn't consider the hear programs a priority.

The lobbying on this issue showed en-couraging signs of life within the Greater Detroit Health Council, which has been too passive on cost-containment issues in the

TO:

Health care is at the top of many business agendas. Policymakers need to belance cost with quality and access, and that's not easy. It will take a strong vision of how to juggle those priorities. A strong business-labor coalition must back up the state's attempts to curb rising health-care coats by reigning in free-market arguments that result in coatly new programs for which business. costly new programs for which business picks up the tab.

## MEET AND GREET WITH MICHIGAN DIGNITARIES

Andrew Mazzara, President, Henry Ford Community College

Gerald Stockwell, Chairman and Member of the Board of Trustees, Henry Ford Community College

# Senator Carl Levin (D-MI)

Senator Carl Levin is a strong single payer advocate. He considers the Congress and the Administration to be excessively concerned over the amount of front end taxes that would be required for a single payer system. He believes the public supports that approach because it is the most efficient and responsive system which would address the public's needs. He is a highly respected liberal Senator, who does not react with knee-jerk radical gestures. Because of his influence and strong support of the single payer system, we will need to provide him with a solid and convincing alternative to the single payer system. He is a team player, and open to discussion.

Senator Levin sits on the Senate Committee on Armed Services; the Senate Committee on Governmental Affairs, of which he is the Chairman of the Committee Oversight of Government Management Subcommittee. He also sits on the Senate Committee on Small Business, of which he serves as Chairman of the Innovation, Manufacturing and Technology Subcommittee.

# Senator Don Riegle (D-MI)

Senator Don Riegle supported the Mitchell, Rockefeller, Kennedy health care legislation which was patterned after the play or pay type model of health care coverage. He views himself as a leading health care advocate in the U.S. Senate, and is a proponent of universal coverage and comprehensive reform. He is a strong defender of coverage for mental health, and for coverage of children and pregnant women. Recently, he has focused his efforts toward retiree health issues, and will push health liability included in the package. His wife, Lori Hansen Riegle, who will be travelling with him, is particularly concerned about domestic violence.

Senator Riegle is Chairman of the Senate Committee on Banking, Housing, and Urban Affairs; the Senate Committee on the Budget; and the Senate Committee on Finance, of which he is Chairman of its Health for Families and the Uninsured Subcommittee.

# Rep. John Dingell (D-MI)

We understand that Congressman Dingell is beginning to become concerned with the lack of visible political strategy around health care and the fact that it appears we may be unable to include health reform in a reconciliation package. He is concerned that we will have a difficult time getting the proposals through the Senate if this occurs. In order to address these concerns, we are holding a meeting on jurisdictional issues with the House parliamentarian on Monday and with Howard Paster and the House Chairs from the related Committees on Wednesday, the 24th.

As you know, Congressman Dingell is committed to helping the Administration. He is concerned about early retirees and their health benefits, particularly as this issue impacts the auto industry. He has long proposed financing health care with a value added tax.

Chairman of the Committee on Energy and Commerce, Dingell also serves as the Chairman of the Subcommittee on Oversight and Investigations. As you know, Dingell has introduced the National Health Insurance Act (H.R. 16), which has been referred to the Energy and Commerce and the Ways and Means Committees. Congressmen Buyer (R-IN), Gingrich (R-GA) and Smith (R-TX) currently co-sponsor the bill with Chairman Dingell. There is no companion bill to H.R. 16 in the Senate at this time. Dingell has also introduced legislation (H.R. 33) to amend the Public Health Service Act to require certification of labs engaged in drug testing. Another piece of legislation Dingell has introduced that is worthy of note is a joint resolution (H.J. Res. 20) calling for a Constitutional Amendment to limit election expenditures for those seeking federal office. Dingell has represented Detroit's industrial corridor in the 16th district of Michigan since 1955.

Henry Ford Community College is located in Congressman Dingell's district.

# Rep. Barbara-Rose Collins (D-MI)

Congresswoman Collins is representing Detroit in her second term. St. John's Hospital is located in her district. Collins serves on the Government Operations Committee as well as the Public Works and Transportation Committee and as Vice-Chair of its Investigations and Oversight Subcommittee. She also sits on the Post Office and Civil Service Committee and is Chair of its Postal Operations and Service Subcommittee. Collins has not introduced any health care legislation or had any significant involvement in the health reform process. She will, however, be concerned with the impact of health reform on the medically underserved in urban areas as well as with women and minority health care issues.

# Rep. John Conyers (D-MI)

Congressman Conyers serves as Chairman of the Committee on Government Operations and its Subcommittee on Legislation and National Security. He also sits on the Judiciary and the Small Business Committees. Conyers is an advocate of minority health access and the impact of health reform on inner cities. He is also concerned with training more primary care physicians. Conyers was an important player in establishing the Congressional Black Caucus and has long advocated a Cabinet level post to handle the environment. He has represented Detroit since 1965.

# Rep. William Ford (D-MI)

Congressman Ford is Chairman of the House Committee on Education and Labor and its Postsecondary Education and Training Subcommittee. As you know, his Committee will have jurisdiction over a large portion of the health care legislation. He sponsored the Family and Medical Leave Bill (H.R. 1) that, as you know, was signed into law in the Rose Garden on February 2. He has also sponsored the Comprehensive Occupational Safety and Health Reform Act (H.R. 1280) and has long advocated worker safety standards. Ford is an active supporter of organized labor and will have trouble if a tax cap is included in the Administration's proposal. He will also closely monitor any changes to ERISA. Ford has represented the 13th district of Michigan since 1965.

# Rep. Dale Kildee (D-MI)

Congressman Kildee sits on the Education and Labor Committee and serves as Chair of its Subcommittee on Elementary, Secondary and Vocational Education and as Vice-Chair of the Human Resources Subcommittee. He sits on the Budget and the House Administration Committees as well. In the last Congress, Kildee fought for full funding of Head Start and has recently introduced the Child Nutrition Act (H.R. 8) to amend the School Lunch Act. He continues to promote his education initiatives in this Congress. Kildee has represented Flint since 1977.

# Rep. Sander Levin (D-MI)

As you know from your meeting last week, Congressman Levin serves on the Ways and Means Committee as well as its Health Subcommittee. Levin would like to be more involved with health reform and should be consulted more regularly. He views himself as an influential player on health care and is next in line to Stark on the Health Subcommittee. He will be a team player. Levin has worked extensively in the past to increase mental health coverage under medicare. Levin is a union advocate and is especially concerned with retired health issues. He also wants strong cost-containment measures and is a defender of Teachers' hospitals. As you may know, Congressman Levin is the brother of Senator Levin.

# Rep. Bart Stupak (D-MI)

Congressman Stupak is a new member of Congress representing the redrawn, formerly Republican, first district of Michigan. He has quickly gained a reputation for being very bright and a team player. He is interested in making his mark and would like a seat on Dingell's Energy and Commerce Committee. He has taken seats on the Armed Services and the Merchant Marine and Fisheries Committees. Stupak campaigned primarily on improved educational programs and providing universal health care coverage.

. 

# MEET AND GREET AT DETROIT AIRPORT

Richard Austin Secretary of State

Mandell Berman MLB Investment Corporation

Owen Bieber President, United Auto Workers

Dr. Margaret Betts Chair, Detroit Health and Social Services Committee

Dr. Victoria Binion Herman Kiefer Hospital

Jim Blanchard former governor

Elizabeth Brater Mayor of Ann Arbor, coordinated municipal officials

for Clinton/Gore, in a tight race for reelection on

April 5th

Ruth Broder Staff member, Senator Levin's office

Gary Corbin Chairman, Michigan Democratic Party

Jackie Curry County Commissioner and Clinton/Gore Co-Chair

Debbie Dingell General Motors Foundation executive

John Dingell Congressman

Mike Duggan Deputy Wayne County Executive

Peter Eckstein Director of Research, Michigan AFL-CIO

Gilbert Frimet Attorney and Democratic activist

Frank Garrison President, Michigan AFL-CIO

Freeman Hendrix Assistant Wayne County Executive

David Hermelin Democratic activist

Shanda Hurkett Democratic activist

Spencer Johnson President, Michigan Hospital Association

Frank Kelly Attorney General

Carol King Exec. Director, MI Abortion Rights Action League

Dr. David Lieberman Director, Monroe County Public Health Department

Julius Maddox President, Michigan Education Association

Joseph Mangone Political Director, United Auto Workers

Elizabeth Misuraca Exec. Assistant to the Wayne County Executive

Charles Neumann President, Michigan Education Social Services

Larry Owen Attorney, chief fundraiser for Clinton/Gore

Faylene Owen President, Mica Consulting Corp.

Paul Seldenright Director, Cmte. on Political Education, MI AFL-CIO

Shelby Solomon Director of Gov't Services, Medstat Systems Health

Care Management

Ron Thayer Wayne County Dept. of Jobs and Economic

Development

Joanne Watson Executive Director, Detroit NAACP

Bev Wolkow Michigan Education Association

Dr. Claude Young Virginia Park Medical Center

# Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

Divider Title:		

### MEMORANDUM FOR HILLARY RODHAM CLINTON

FROM: Linda Moore, Political Affairs

SUBJECT: Michigan Politics

DATE: March 20, 1993

Jobs and the economy are the major issues of concern to the people of Michigan. The state is experiencing a slight economic upturn right now. For the first time since 1978, Michigan's unemployment rate is below the national average, but there is still great uncertainty about the future of the auto industry and the state's economy.

### PRESIDENTIAL ELECTION RESULTS

	<u>Detroit</u>	<u>Michigan</u>
Clinton	60%	44%
Bush	28%	37%
Perot	12%	19%

### **GOVERNOR ENGLER**

Governor Engler just proposed a plan to provide medicaid health coverage to an estimated 80,000 children, age 16 and under, who do not currently have health insurance. (News clips on this proposal and other political and policy matters are attached.) He will not be in attendance at the hearing, but his proposal will almost certainly be mentioned.

Governor Engler was appointed by the National Governors Association to serve on a welfare reform task force. He has inferred that this appointment was made by the President and therefore his position on welfare reform has been vindicated. He has made severe cuts in Michigan's welfare programs and has no proven plan for putting people back to work.

Governor Engler is up for re-election in '94. The Democratic field is expected to be large. Those who have announced thus far: former Congressman Howard Wolpe, who was neutral in the primary but a strong Clinton supporter in the general, and State Senator Debbie Stabenow who supported Tsongas in the primary but was a strong Clinton supporter in the general. Governor Blanchard is rumored to be considering a rematch with Engler but there is little evidence that he will actually run.

Two others who are mentioned by the press as potential contenders are: Larry Owen, member of the Board of Trustees of Michigan State University and chief fundraiser for the Clinton campaign in Michigan; and Doug Ross, founder and president of Michigan Future, a bipartisan think tank concerned with the state's economic future. Doug also played a leadership role in the Clinton primary and general election campaigns.

Other statewide officials are: Lt. Governor Connie Binsfield (R), Attorney General Frank Kelly (D) and Secretary of State Dick Austin (D). You will see Kelly and Austin at the meet and greet at the airport.

### DETROIT MAYORAL RACE

Mayor Coleman Young is not faring well in the polls and is ailing physically. He has not announced whether he will seek reelection this fall. Since the votes from Detroit were crucial to our vote total in Michigan, it is important that you appear supportive of the Mayor but not involved in the race. The primary will be held this August. Potential Democratic candidates include Dennis Archer, former Michigan Supreme Court Justice and an early Clinton supporter; Sharon McPhail head of the Detroit NAACP chapter and a member of the Detroit school board; and Paul Hubbard, head of New Detroit, a political/social/business group founded to improve race relations in Detroit.

### CONGRESSIONAL DELEGATION

Sen. Riegle is up for re-election in '94 and he is vulnerable due to his involvement in the Keating Five scandal. Macomb County Prosecuting Attorney Carl Marlinga will challenge him in the primary. This has Democrats worried about heavy targeting by the Republicans for that seat as well as others. There are 10 Democrats and 6 Republicans serving in the House. Six of these races were won with under 55% of the vote. Members of the delegation feel insecure about their own re-election and are worried about making tough votes (such as gays in the military).

The members of the delegation are as follows:

Majority Whip David Bonior (D) Sen. Carl Levin (D) Senator Don Riegle (D) Congressman Dale Kildee (D) Congressman Billy Ford (D) Congressman Sandy Levin (D) Congressman Jim Barcia (D) Congressman Bart Stupeck (D) Congressman John Convers (D) Congressman Bob Carr (D) Congresswoman Barbara Rose Collins (D) Chairman John Dingell (D) Congressman Peter Hoekstra (R) Congressman Joseph Knollenberg (R) Congressman Dave Camp (R) Congressman Fred Upton (R) Congressman Nick Smith (R) Congressman Paul Henry (R)

### THE STATE PARTY

Gary Corbin was recently re-elected as chair. You will see him and other party stalwarts and Clinton supporters at the hearing and the meet and greet at the airport Monday afternoon. There is a great deal of factionalism within the state party right now. The Democrats lost the governor's seat in '90 and lost control of the state house in '92.

Everyone believes that labor has too much control. There is a fear that if the party continues down its current path, Senator Riegle will not get the support he needs for his reelection bid.

Organized labor worked steadfastly against the President in the primary. The Michigan Education Association endorsed the President very early and served as our campaign's infrastructure throughout the primary and the general elections.

### STATE LEGISLATURE

The Michigan legislature is evenly split among Republicans and Democrats. The speakership and the committee chairmanships are held by the Democrats one month, Republicans the next. the Senate is controlled by Republicans. Because of a recent state senate special election, a state house seat has opened up. There is a hotly contested race underway that will decide which party gets control of the State House. It is still too soon to tell who the candidates will be or to gauge our chances of winning the seat.

### **RECENT NEWS ITEMS**

On Wednesday, March 17, the Bloomfield Hills students who were stranded in the Great Smoky Mountains returned home to an emotional welcome. 122 students participated in the hike. Many became lost when a huge blizzard hit the area. The y were rescued by National Guard helicopters.

Prominent Detroit restaurateur Chuck Muer, his wife and another couple went sailing off the Florida coast and have been missing for more than a week.

**Dr. Jack Kevorkian** said in an interview with Barbara Walters on 20/20 last week that his next suicide assist will probably come in the next few weeks. Kevorkian has helped 15 people die since June 1990. He has not been present at a death since Governor Engler signed a bill last month banning the practice.

Legislation has been reintroduced in the state legislature that would make it a civil infraction to block abortion clinics or health facilities. Sponsors of the bill hope the recent shooting death of a Florida doctor who performed abortions will bring the legislation additional support.

Bills that would make it a crime for underage drinkers to attempt to purchase alcohol recently cleared a House committee. Companion bills are being considered in the senate. Current law prohibits minors from purchasing or possessing alcohol, but the law says nothing about attempting to buy it. Teenagers caught violating the statute would be fined, ordered to undertake community service and would have their driver's licenses suspended.

### INSIDE TODAY

Volume I © 1993 Parated to	Your Money	Weathe	Televis	Strend	Obtua	Movie	Editori	Death	Cross	Comme	Businesa	Bridge	Ann L
Volume 162, Number 304 © 1993 Deboit Free Piess I Printed in the United States	oney.		8		7	Guide		Notices .	od Park		<b>3</b>		Landers
Here is													
	**	8	B	E	Ē	×	Ē	Ē	5	<b>=</b>	3	Z	×

prints out a

nd shot the

ere, as did

the West

M for 100

led to keep led to keep lby traffic as street in a of Midland

## Figer offers medical plan for Kids

BY JACQUELYRN BOYLE
From Press Lauring Staff

LANSING—About 80,000 children whose parends earn too much to qualify for Menicaid but too little to afford private health insurance would get state-paid coverage under a \$51-milian plan unveiled Monday by Gov. John Engler.

Caffed "Healthy Kirts," Engler's proposal targets the working poor—people with low-paying jobs that don't provide insurance. The program won't cover adults, but it will provide conprehensive benefits for children maler

State would cover 80,000 children of the working poor

Engler's announcement comes one week before first lady Hillary Rodham Clinton arrives in Michigan for a public discussion of health care issues. She is heading a task force charged with reforming the nation's health care system.

"We're choosing not to wait for

Washington," Engler said at a news conference. "We're saying to every mother and father in Marhigan: You can rest easier at night if your child becomes sick."

Eugler, elected in 1990, has been blasted by advocates for poor and mentally ill people for eliminating welfare for more than 80,000 adults, closing several state mental health bospitals and cutting many human service programs.

rector Gerald Miller said fear about See INSURANCE, Page 8A

Department of Social Services Di

Det. F.P. IEG. IA Date 3/16

INSURANCE, from Page 1A

what might happen if children become ill is the most common concern of recipients who say they want to get off government assistance. They fear; losing Medicaid if they work, leaving their families unprotected.

Beverley McDonald, executive director of the Michigan League for Human Services and a frequent Engler critic, said this proposal will help those struggling families.

"I'm delighted with this. I had been discouraged about the state's lack of support for the working poor. We encourage people to work and be independent, but we don't put programs in place to help them when they do that," she said.

Details are still being worked out, but here are the program's main points:

EFull Medicaid coverage would be provided to children under 16 in families with incomes less than 150 percent of the federal poverty level. The ceiling would be about \$18,000 for a family of three and about \$30,000 for a family of six. Engler sides said about 950,000 Michiganders have no health insurance, including 185,000 children. EThe \$51-million program will be funded with \$24.4 million in state dollars and the rest in federal grants. The proposal is part of Engler's \$7.8-billion budget for 1994 to be presented to the Legislature on Friday. If the plan is approved, it will begin Oct. 1.

■ The state will develop an outreach program to find eligible families. Though still being developed, efforts would include seeking out minimimwage employers and checking Michigan Employment Security Commission

computer lists.

■ The state also will provide an unspecified amount of money for Caring for Children, a private program administered by Blue Cross & Blue Shield of Michigan that provides limited coverage to 1,600 low-income children. Caring for Children is funded by private donations; state money will make it eligible for some matching federal funde

The program still awaits approval from the Legislature. In 1990, law-makers rejected a similar proposal by former Gov. James Blanchard, saying the cash-strapped state couldn't afford it., Blanchard's \$13-million "Healthy Start" plan was smaller than Engler's program, covering only children under

Neither Engler nor Budget Director Pattl Woodworth would say specifically where the state money would come from

Engler, who promised that his 1994 budget won't include welfare cuts,

Neither Engler nor Budget Director Patti Woodworth would say specifically where the state money would come from.

Engler, who promised that his 1994 budget won't include welfare cuts, mentioned "better money management." Woodworth said cryptically, "All of that will be revealed in time," referring to the scheduled release Friday of the budget blueprint.

But two key legislators already are behind the program. Sen. Dan De-Grow, R-Port Huron, and Rep. Bob Emerson, D-Plint, who chair key subcommittees on each chamber's Appropriations. Committee, attended Engler's news conference to voice

support.
"Families often put off visiting a doctor when a child is sick because they just don't have the money. The Healthy Kids program will give parents greater peace of mind," DeGrow said.

### AT A GLANCE

Problem An estimated 185,000 Michigan children 15 and under have no health insurance. Those children frequently go without routine medical care. That often leads to more serious illnesses and visits to emergency rooms. Also, some nonworking parents remain on welfare because they don't want to take jobs with no health insurance and lose coverage through Medicaid, which covers about 500,000 children in Michigan.

PROPOSAL: Create a "Healthy Kids" program to extend Medicaid coverage, including hospitalization, routine office visits and prescription drug coverage, to approximately 80,000 kids of working poor parents, beginning in October. The program would cost about \$51 million, with \$24.4 million from the state and the rest in federal grants.

ELIGIBILITY: Families with incomes below 150 percent of poverty level could participate. The ceilings would be about \$18,000 for a family of three and about \$30,000 for a family of six.

TO BE HEARS: Contact your state representative or state senator. You can get phone numbers and addresses from your city, township or county clerk's office.

Det. Hews / Pg. 30. Date 3/16

### First ady's leath forums offer no specifics

12 Meath: Firms, unions fight surgery requests. Page 9A sions, Rodham Clinton didn't provide any specifies about what her

NEWS WASHINGTON BUREAU

bean Clinton's traveling health care

DES MOINES - Hillary Rod-

By Laura Parker

ington may produce.
"I haven't heard anything new today," said Steve Bragg, vice-president of the Pella Corp. a window manufacturer in Pella, Iowa.

bealth-care task force back in Wash-

Dr. Clinton MacKinney, a rural physician in Cresco, lown, said "all of us went more of a hint from her about the direction she's going."

to rural areas where doctors and

hospitals are often 50 miles or more

the with suplying a national solution

But even after five hours of far-ranging and technical discus-

from their patients.

About 300 invited guests, mostly health-care professionals, gathered here Monday to talk about the trou-

road show may be good TV, but it reveals very little about the direction her husband's health-care reform is

Sheldon Gilgore, chairman and chief executive officer of drug-maker Searle & Co., one of the panelists,

said. "There was really no opportunity for dialogue. Everybody got a couple of minutes so it was a chance for a sound-bite or two," but not a meaningful discussion of bealth-care reform.

The forum was the second of four meetings, all sponsored by the Robert Wood Johnson Foundation, a private philanthropic organization based in Princeton, N.J.

Rodham Clinton visits Dearborn Monday to examine industrial and urban health-care issues. She traveled to Tampa, Fla., last week to hear horror stories from the elderly, and closes out the series of meetings back in Washington in late March with a

two-day session with national bealth-care organizations.

The forums are closed to the general public. Both the participants and the audience are hand-picked and issued invitations by the foundation.

Lisa Kaputo, Rodham Clinton's press secretary, denied published reports that the White House retained veto power over the guest list.

veto power over the guest list.
"This is solely a foundation event," she said.

Bragg, who served as a panelist at one of three panel discussions, said he was asked by the White House to testify.

Please see Health, 4A

national who weater
to the centern bases at
Germany reuni

German cities. seldorf's tony av

and designer is

**18** East German Stasi accret pol new street maps

PR dr St. Pa

Day 55 of the C

By Richard WI NEWS WASHIN WASHINGTY

House, it want h
idea made in PR
Roll out hels
gu.St. Patrick's I

alameh's funds may not have come from terrorists

大きないできるから、おくて、これはなるないないないとうというないはないないないできると

のでは、日本のではのでは、日本のではのではのでは、日本のではのでは、日本のではのでは、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本のでは、日本

ははは、

## Health: First lady's forums offer no specifics

site, brow furrowed, and listens to the be center stage, but she lets Dr. Steven A. Schroeder, the foundation thick three-ring notebook. takes notes, which she keeps in a panelists. She asks questions and president, serve as moderator. She Redham Clinton may physically

who is convergent on the issues — a fact that few failed to note and When Rodhem Climton speaks,

praise.
"Sho's a real policy wonk" said
Beverly Davies, a Des Moines husi-

おいていてきないないかいという!

glad to see a first lady my age doing things other than kissing babies."
The forum touched the hot butnesswuman who is working a state-wide health care reform project. "I'm

vaccines and the shortage of general lagender the high cost of drugs and tons of the Clinton health reform DESCULIONES.

the federal government encourages medical students to specialize by general practitioners was raised, Rodham Clinton pointed out that providing Medicare funding to subsi-dize teaching hospitals. At one point, when the subject of

"We can't change that until the message from the federal government changes, she said.

As the meeting closed, Rodham

the changes required," she said. "We community solutions from lowers.
"It is not going to be easy to make may have to figure out a national Clinton said she heard a lot about creativity and that sense of responsisystem that unleashes that kind of that can flow from that. bility and see the possible changes

ing, Rodham Clinton did a more traditional first lady gig — she When she arrived Monday morn-

to pay for his insurance premium. described how he'd had to sell a call Another neighbor, Jim Kaplan,

thetically as they spoke. Rodham Clinton smiled sympe-

"What I really want to do is to listen," she said.

Monday, at briefing, Chini

John Major ca White House, HOME THOM

now doesn't cover his ongoing surpaccident and how their insurance neighbors, Brad and Bobette Rogers, told her how their son's arm had been stopped by the farm of Phil and Evelyn Lehman in nearby Stater to cal needs. partially severed in a lawn powing visit in the living room with the Lebmans and their neighbors. The

with Irish-Ame neeting. The advisers floate finder as a les Americans for By Janua

From page 8

### Business should share the pain of fixing the fund

ichigan's unemployment compensation system faces a number of problems: The trust fund has been depleted, tax penalties have been triggered, and the percentage of the work force protected by the system has been steadily shrinking.

... Looking at those problems, the Michigan Senate, pushed by the State Chamber of Commerce and the governor, has found the obvious answers: Cut benefits, restrict eligibility, and rebuild the balance in the trust fund account. The Senate whisked through a program that would improve the solvency of the system. The Senate bill did not ask any significant contribution by business; all of it was to be done on the backs of either the unemployed or workers who would no longer be eligible for unemployment benefits.

The House made a stab at trying to change the package so that there is some adegree of shared pain by business and byworkers to see that the system is restored to health. But the regotiations stalled, and the Republican leader of the House is prepared to use his leverage, if no agreement is reached, to get the bill reported out of the House committee as it came over from the Senate. If the Republicans can find a few Democratic defectors, they will try to pass the changes that restrict eligibility and cut benefits in the guise of a freeze.

There certainly is reason for trying to find ways to hold down the cost of the system and restore its solvency without an traressonable burden on business. But what about the unreasonable burden on the unemployed?

The cost of strengthening the solvency of the system could be met by a combination of some restraints on benefits and an approach that increases the wage base on which unemployment insurance taxes are paid and puts more of the burden on those industries with greater cyclical unemployment. If there is some effort to achieve balance between the burden on business and the burden on the unemployed, it ought to be possible for the House to improve on the Senate version and come a little closer.

to fairness. tions of how many people are not even covered by unemployment insurance today, but that will probably have to wait for another day. Repairing the fund is the more.

pressing issue.

It is indeed time to get the unemployment insurance system on a sound footing. To do so will require some new restraint in benefits. To be fair, it ought also to require that some of the damage to individuals be mitigated by expanding the wage base and rearranging the responsibility for paying to keep the system strong and solvent.

### RIPTION DR

### Legislation helps keep the lid on illegal sales

n 1989, when the Legislature adopted the Triplicate Prescription Program, this state had one of the nation's more serious problems of illegal resale of otherwise legal drugs. That program, known as Trip Script for short, has cut sharply into such diversions.

Indeed, the triplicate prescription policy, with the state getting a copy, has resulted in a 30-percent reduction in socalled Schedule II drug sales in Michigan. That suggests just how much of the market for such medications was, in fact, illegal, But the state already knew that. A 1982 Wayne State University survey had shown more than 60 percent of the drugs sold on the street originated from pharmacies.



A program that helps prevent the illegal resale of legal drugs should be renewed.

### TEALTH CA

### Task force sends positive signal on mental care

fter years of neglect and underfunding, there is an almost bottomless need for mental health services in this country.

One-third of homeless Americans are said to suffer some form of mental illness. Prisons are crowded with persons who would have benefited from treatment before they became offenders, and have just

as pressing a need afterward.

Substance abuse, which we have in abundance, is linked to or exacerbated by mental illness. Untreated depression is a major brake on productivity in the work force. Schizophrenia carries with it pain and tragedy unimaginable to those who have not had to deal with it.

Meanwhile, state mental health programs are decimated by budget cutting, and cities everywhere are host to the bizarre or pathetic figures turned loose by

an overwhelmed system.

There is not a bottomless well of money to pay for mental health services. So while it is welcome news that the President's Task Force on Health Care Reform, chaired by Hillary Rodham Clinton, is seriously considering a federal plan to cover the cost of treating mental illness, that news has to be

tempered by caution about how to pay for it.

Mental health services account for about \$67 billion of the nation's \$900billion-plus annual health care bill. The administration predicts that adding treatment for an array of conditions including severe mental illness, alcohol and drug abuse, and emotional illness in children will add another \$6.5 billion a year. That is probably a wildly optimistic figure, just as early predictions about the cost of Medicare and Medicaid were.

The reform panel is weighing such options as higher cigarette and liquor taxes. The bottom line is that there can be no good and permanent solution to the mental health problem except in the context of a totally revamped health care system, with universal and affordable coverage and financing and rational cost control.

But it is a breakthrough that the panel takes mental illness seriously enough to include treatment for it in a mainstream health care system. Eventually, the benefits and savings from treating mental illness early and adequately will be visible enough to justify the expense. And then the wonder will be not how to pay for it, but why it took us so long to do so.

### Engler's 'Healthy Kids' deserve fuller coverage

health insurance to 80,000 children of "working poor" Michigan families beginning this year sounds exciting and commendable. But the governor still needs to address several.

important questions about the scope and funding of the initiative.

Mr. Engler's "Healthy Kids" proposal would subsidize the costs of basic medical care, hospitalization and prescription drugs for children under the age of 16 whose parents have neither their own nor employer-paid

health coverage, but still make too much money to qualify for Medicaid. The state also would contribute to a less extensive, private child-insurance program rum by Blue Cross & Blue Shield of Michigan.

ov. John Engler's plan to provide money would fund the balance) within a state budget that includes a substantial structural deficit. The absence of a clear funding source derailed a less ambitious plan for child health insurance offered three years ago by former Gov. James Blanchard.

There is a sensible way not only to finance the governor's proposal but also to make its coverage truly universal, a course urged by key members of his own administration: Increase state taxes on cigarettes and other tobacco producta.

Mr. Engler says he considers such a proposal merely

"hypothetical." With proper political leadership — the kind of leadership the governor showed earlier this year in building the case for a state tax increase on hard liquor - it need not be.



05:22 FW \_FROM SEW, CARL

### **EPA** chief will visit automakers, but they think she'll be a tough se

Day 48 of the presidential term

By Bryan Gruley

NEWS WASHINGTON BURBAU

WASHINGTON - Carol Browner, chief of the Environmental Protection Agency, will be busy when . she visits automakers in Detroit this month.

Browner: Sympathetic ear?

On: the March 22 trip, which was announced Monday, Browner is scheduled to lunch with executives, tour a factory and check out emisgions-control facilities.

Along way, she just

might hear about a few favors the Big Three would like from her and the Clinton administration.

No one in the industry is betting she'll grant them. Auto officials have been wary of Browner, a former aide to environmentally minded Vice-President Al Gore, since her nomina-

And many feel the EPA still is home to career staff members who, in the words of one auto lobbyist, "want to stick it to us.

### EIRST 100 DAYS

Browner will visit Detroit at the automakers' invitation. "She was eager to do it," said EPA spokesman. Dave Cohen.

Browner, 37, unabashedly labels herself an environmentalist. She was Gore's legislative director when, as a senator, he was supporting bills to raise fuel-economy standards. More recently, Browner headed Florida's Department of Environmental Regulation.

Her "green" background has automakers wondering if she will advocate tougher regulations than her predecessors in the Bush and Reagan administrations.

Her trip to Detroit is consistent with the yow she made at her confirmation hearing to begin "a new era in communication between the EPA and America's business community" and end the "adversarial relationship that now exists."

She has yet to take firm positions on issues concerning the industry. But automakers got an unsettling signal last week when the EPA said it would not appeal a recent federal

court ruling on vapor recovery canis-

The court ordered automakers to install the devices, which capture the polluting gasoline fumes that escape during refueling. Under President Bush, the EPA decided not to require the caristers, partly because the car companies argued that they pose a fire hazard.

The carmakers hope EPA will stand aside while they appeal the court ruling.

They also hope to persuade the agency to:

Avoid pushing for states to adopt California's tough anti-pollution program affecting vehicles.

More than a dozen states have adopted or are considering California's low-emissions vehicle plan. The automakers are fighting several of the efforts in the courts.

- Advocate state emissions inspection programs that don't make it too difficult or costly for car owners to have their cars tested and, if necessary; repaired. Carmakers foar consumers will blame them if the programs are too tough, and that won't help sales.
- This article continues a daily chronicle of the first 100 days of the Clinton presidency.

### bituantes

### James J. Curto, collected coins, tokens

By Louis Mioczko CHE DETROIT NEWS

James J. Curto resente called a "coin collector"

"Coins are

Saturday, March 6, 1993 in the Bon News and other publications. vs Nursing Care Center in Pointe.

2 years, Mr. Curto was a civil with the Michigan Consoli-Co., and he retired as chief in 1968.

Grosse Pointe resietina coina cu

Born in Calumet, Mich., he earned his engineering degree at the University of Michigan in 1924 and joined the gas company in 1928.

He is survived by his wife, Lilian; a son, Fred; three grandsons and five great grandsons.

MINEL LEAD WES MORE

# linton's plan could work: U-IVI economists

DETROIT NEWS STAFF

ty of Michigan predicted Manday. adopted, economists at the Universi deficit will shrink if President Bil Climton's plan for the economy is nificently this year and the federal The U.S. economy will grow sig-

ulus package, cautioning that a suntained recovery will require more job lon's call for a moderate fascal stim-The economists also backed Clin-

ecocomics, to update their annual statement prepared by Saul Hymans has shifted into higher gear," said a in the last half of 1992, the economy economic forecast, which was resors in the school's department of Joan Crary and Janet Wolfe, profes based in November. "Energized by consumer demand

The economy will expand by 3.2 percent this year, compared with 2.1 percent in 1992, and the deficit will ahrink to \$275 billion, compared

commission serial with \$289 billion last year, the econ-

relief for lower-income households, dent Cimbon's program including tex energy tax and investment tax credits, among other cansiderations. ioreign corporations, a broad-basec higher taxes on the wealthy an The forecast was based on Presi

miete said: With such a package, the econo-

The unemployment rate will de-cline to about 6.6 percent by the end

of 1993 and under 6.5 percent by the end of 1994.

during 1993, and by 4.2 percent during 1994.

\$204 billion in 1994, and to under \$175 billion in 1995. Meanwhile, B. Joseph White The federal deficit will decline to

army of new leaders to compete in the emergine richal economy and U.S. business must develop an dean of the school's business school

a Inflation will rise by 3.7 percen Speaking to the Detroit Konnamic Club Monday, White said that the ers, and extremely high performance fewer managers, highly trained workworkplace of the future will demand

tion and communications technoloing confidence in self-managing work groups, and fast evolving informamance and oost requirements, grow the workplace "is fueled by perfor-White said the development

# AW's Bieber vows vigorous fight against NAFTA

Workers President Owen Bieber WASHINGTON - United Auto TW8 WASHINGTON BURKAU sion of the union's annual Communi-ty Action Program Conference. "We that we are capable of waging." will wage the most vigorous fight 1,000 delegates to the opening see

By Bathard A. Ryan

bour-long speech that was filled with praise for President Bill Clinton and Congress after completion of addisaid be will submit the agreement to Clinton supports NAFTA and has Clinton's support of union goals. He failed to mention, however, that Bieber's vow came during an

vowed Monday night to use the union's political muscle to defeat the

North American Free Trade Agree

NAFTA deal stand," Bieber tale "I say to you tanight that this UAW will not let George Bush's

> tional negotiations on worker safety and protection of the environment with Mexico and Canada. Those three-country negotiations begin to-MOTTOW.

scheduled to take effect Jan. 1, 1994. tures of all three countries, and a cember. It was ratified by the legislafree-trade some in the world, was signed by President Bush lest De-NAFTA, which creates the larges

Bieber claims

agreement will result in a massive migration of U.S. jobs, particularly in the automobile industry, to Mexico. Enactment of a national health

Raising taxes, Bieber said, "is not something you would have tax as one way of paying for it. said. He also suggested a value adder

smother top UAW priority, Bieber care plan to cover all Americans is

ment" a few years ago.
Bieber also warned the Big Three

from someone in the labor move-

could lead to a strike" in the fall: automakers that efforts to cut medi-cal benefits for UAW members in The three-year contract expires

we have fought so hard to win and to protect," he said as the UAW members leaped to their feet in a rousing "This union will not surrender the

### Clinton Presidential Records Digital Records Marker

This is not a presidential record. This is used as an administrative marker by the William J. Clinton Presidential Library Staff.

This marker identifies the place of a tabbed divider. Given our digitization capabilities, we are sometimes unable to adequately scan such dividers. The title from the original document is indicated below.

	$\mathcal{A}$		
Divider Title:	1 Hill by	1	1

### STATE OF MICHIGAN OFFICE OF THE GOVERNOR LANSING

JOHN ENGLER
GOVERNOR

March 19, 1993

Mrs. Hillary Rodham Clinton First Lady The White House Washington, D.C. 20500

Dear Mrs. Clinton:

By way of this letter, I welcome you to the great State of Michigan and offer my best wishes for success as you seek insight into the problems and possibilities for reform of our nation's health-care system. I believe you will find that Michigan is a microcosm of the health-care challenges we confront across the country. I regret that I am unable to attend your hearing, and I thank you for this opportunity to convey my personal observations and recommendations for reform.

The problems confronting health care are obvious: Costs are too high, access is too limited, and performance is poor. The cost of health care is now the number one budget concern of families, businesses, and government at all levels. Michigan's largest employer, the automobile industry, spends over \$1,000 per car on employee health care -- more than it does for steel. One quarter of our state general revenues is spent on health care, and double-digit inflation has been the norm for nearly 30 years.

Coverage for Michigan's citizens compares favorably with the nation as a whole. Only 9% of our citizens are uninsured, while up to 18% of all Americans are without coverage. Michigan's Medicaid program is also the most generous among the United States, offering coverage for virtually every optional service permitted by the federal government. Just recently, I proposed to further expand coverage for over 80,000 poor and near-poor children through my "Healthy Kids" initiative. Unfortunately, Michigan still has hundreds of thousands of citizens who lack even the most basic coverage.

Perhaps the greatest challenge we face is to improve performance. Michigan's infant mortality rate, while improving, is still unacceptably high, with rates in the inner city of Detroit exceeding those of many third world countries. Even though we have provided free, Michigan-made DTP vaccines to all of our children for nearly 40 years, immunization rates for young children, ages 0-2 years, in some areas are still only 30%. Worst of all, Michigan ranks "dead last" among states in excess deaths due to chronic disease.

Mrs. Clinton March 19, 1993 Page 2

For these reasons and more, I believe it is time for reform. I further believe that providing universal access for all citizens is not only a moral imperative, but a necessary pre-condition to controlling costs.

The Michigan Leaders' Health Care Group, which I co-chair with Harold Poling, CEO of Ford Motor Corporation, and which consists of a partnership of business, labor, government, and health-care providers, has adopted a series of principles for national reform that I recommend to you as the policy compass for your deliberations. These principles have been provided to the Task Force under separate cover. In addition, I have endorsed the December 15, 1992, statement produced by the National Governors' Association, as well as several other business and governmental organizations, that defines the respective roles of states and the federal government.

I recommend support for the reform framework known as "managed competition" as it has been articulated by Alain Enthoven and the so-called Jackson Hole Group. This plan calls for universal coverage with a federally established standard benefit package that is community rated and provided primarily through employers. Health care would be provided by vertically integrated provider organizations, similar to the most advanced HMOs, that are accountable for delivering all of the benefits defined by the standard package under one roof. Payments for services would be "bundled" or capitated, and providers would share risk. The purchasing power of multiple employers would be consolidated into "purchasing cooperatives," thereby leveling the playing field between provider and payer, and eliminating the third-party middle man. A unique and cost-saving feature of the plan is its potential to merge health coverage currently provided through multiple insurance sources, including auto, health, and workers' compensation, into one plan.

I understand that the Task Force is advocating "managed competition"; however, reports indicate that a greater emphasis is being placed on "management" than on "competition." Managed competition must not be reduced to a buzzword. True managed competition does not entail global budgets, limits on capital investments in technology, or price controls because it restructures the fundamental relationship between payers and providers of health care to eliminate the need for such heavy-handed governmental regulation.

Paying a single price for a defined set of benefits on a per-person basis and putting providers at risk for excess costs removes incentives to overuse services by transforming profit centers into cost centers. Amassing the purchasing power of multiple small employers and individuals will equalize the relationship between historically powerful providers and weak purchasers. One result of this new relationship will likely be a consolidation of the health-care insurance industry and a reduction in administrative overhead costs that currently approach 25%. Community rating will prevent the "cream skimming" and risk avoidance that currently plagues the health-insurance industry.

Mrs. Clinton March 19, 1993 Page 3

I am especially concerned that the Task Force may be considering price controls in its desire for short-term cost containment. As you know, total health-care costs are the product of price and volume. Price controls will not contain costs unless concurrent controls over service volume, i.e., rationing, is instituted. I would strongly recommend against any efforts to ration care because it will result in pitting one part of society against another. Neither price fixing nor service rationing are necessary if the Task Force sticks to the basic tenets of managed competition.

There are two key federal law changes that are necessary to make managed competition work: First, it is necessary to permit waivers of the federal ERISA pre-emption law for state plans so that all employers may be brought into a purchasing cooperative, and, second, it will be necessary to amend federal antitrust laws to permit the vertical integration of physician- and hospital-based services into accountable health plans. I strongly recommend these essential changes in federal law.

Finally, as a governor, I am concerned that all states be granted the tools and flexibility to serve as true "laboratories of democracy" in the reform effort. Specifically, I encourage you to remain modest in setting a standard benefit package so that states may supplement according to their needs; I discourage any recommendation to cap entitlement programs like Medicaid because such action would result in unacceptable cost shifts to the private sector; and I support providing states with the flexibility to incorporate Medicare into comprehensive health plans.

I wish to draw your particular attention to the impact that Medicaid reform may have on state mental health systems like Michigan's, which utilize community-based waivers to provide personal care services to thousands of mentally ill and developmentally disabled persons. Over \$400 million worth of care is provided to mentally ill and developmentally disabled persons under the current Medicaid program in Michigan, and I urge that this care <u>not</u> be disrupted by changes in Medicaid.

Thank you for this opportunity to express my views to you and the Task Force on this most important matter. I look forward to your May 4 recommendations and the ensuing debate over national health care reform.

John Engler Governor

JE/DLS/jlf